

Youthful Offender Block Grant Summary of Actual Expenditures for 2009-10

Beginning October 1, 2010, and continuing each year thereafter, each county is required to submit an annual report that identifies all Youthful Offender Block Grant (YOBG) expenditures for the preceding fiscal year. This table summarizes each county's reported expenditures for fiscal year 2009-10. The narrative descriptions are taken directly from Actual Expenditure Reports submitted by counties.

In many instances, the expenditures reported here do not equal the amount of the county allocations because state law gives counties the flexibility to spend YOBG funds in the year they are allocated or in subsequent years. It is also important to keep in mind that YOBG expenditures shown for a particular program or service do not necessarily represent the total expenditure for that program or service since counties frequently augment YOBG funding with other funding sources.

Please note the contact information provided below was accurate as of October 1, 2010 when Actual Expenditure Reports were due to CSA. In some cases, this information may have changed since that time.

County	Summary of Proposed Expenditures	Contact Person
Alameda	<p>Camp - \$1,593,802</p> <p>Camp Wilmont Sweeney is a 24-hour residential program for Alameda County's delinquent male youth who range in age from 15 through 18. Individualized treatment plans are developed for each youth with goals related to specific behavioral and education needs. The overall goal is to return each minor to his community as a positive and productive citizen. To help achieve this overarching goal, Camp Sweeney partners with the Alameda County Office of Education, the Alameda County Health Care Service Agency (for medical and mental health care) and a myriad of community organizations, which help to provide: parent education and support groups, drug and alcohol education, vocational programming and job readiness training/placement, structured recreational and social activities and planned, supervised outings.</p> <p>Number of Youth Served: 182</p> <p>Intensive Probation Supervision - \$1,801,845</p> <p>Fifteen Deputy Probation Officers (DPO), who are supervised by two Unit Supervisors, provide Intensive Probation Supervision for youth in Field Supervision, whose overall total risk level on the Youth Level of Service-Case Management Inventory (YLS/CMI) assessment instrument is High or Very High. The Deputy Probation Officers work with youth and their families to develop Case Plans that will target the risks/needs identified in the YLS, with consideration given to</p>	<p>Patricia Hsu Admin./Financial Services Director</p> <p>phsu@acgov.org</p>

	<p>strengths and responsivity. The Deputy Probation Officers supervise youth within the county with caseloads of approximately 25-30 youth. The DPOs collaborate with a Psychiatric Social Worker (PSW), from our County's Behavioral Health Care Services Agency, who assists with identifying youth with special mental health needs, connecting those youth with appropriate services in the community, and facilitating Multi-Disciplinary Team (MDT) meetings with the youth, parents, medical, mental health, school, probation, and community partners that are involved in the youth's Case Plan. The DPOs participate in the MDT meetings, along with the PSWorker and other applicable stakeholders. The PSW worked with 126 youth and families during the 09-10 fiscal year.</p> <p><u>Line Item Budget Description</u></p> <p>Salaries and Benefits, include: 15 DPOs and two Unit Supervisors</p> <p>Services and Supplies: Travel and supplies for DPOs , who provide direct services to YOBG youth</p> <p>Professional Services, include: A Memorandum of Understanding with the Alameda County Behavioral Health Care Services Agency to pay for a full-time Psychiatric Social Worker</p> <p>Administrative Overhead: Indirect costs, charged at 4.56% of the total YOBG budget, necessary to the performance of the YOBG project and the operation of the Probation Department. These include accounting services and administrative salaries.</p> <p>Concrete Services , include: BART passes (\$2,000), AC Transit passes (\$5,200), Target gift cards (\$3,750), SavMart grocery gift cards (\$5,000) and books (\$3,050).</p> <p>Internal Service Fund, includes: Non-discretionary operating expenses such as office telephone, motor vehicle, office space, information technology services, and risk management insurance, relating directly to the personnel working in the YOBG program.</p> <p>Note: 77 youth reported under JJCPA, per agreement with CSA.</p> <p>Number of Youth Served: 250</p>	
Alpine	<p>Individual Mental Health Counseling - \$2,753</p> <p>Juvenile Hall and Private Residential Care Facility: This component helps to facilitate the detention of identified youth that are at risk of being left in the community at large. These youth are in need of a temporary or more permanent placement. In addition, these youth may need psychological counseling in order to process and adapt to the barriers which include, but are not limited to: environmental, social or economic, that hinder their overall wellness and assist their transition back into the community. This counseling service provides a means to provide services to the juvenile client that his/her parents may not be able to afford.</p> <p>Number of Youth Served: 1</p>	<p>Elizabeth McGeein, Health Education Assistant</p> <p>Imcgeein@alpineso.com</p>

Mentoring - \$60,311

The Alpine Mentoring Project utilizes a community mentoring approach. Mentoring is a proven strategy to modify favorable attitudes toward juvenile delinquency and substance use. Development of a strong bond with a caring adult mentor instills healthy beliefs and clear standards regarding delinquency, juvenile crime and alcohol and drug related issues. Mentoring empowers youth to be responsible for their behaviors, decisions and consequences. Through the development of a positive youth-adult alliance, youth will show a reduction in attitudes toward juvenile delinquency, and crime. Funds for this program were \$23,816; students who received services per capita for YOBG Expenditures was \$1,832.00.

During the 09-10 FY, eight new juveniles were recruited and matched with adult mentors. Five "rollover" youth were matched with new mentors, for a total of 13.

These mentoring dollars are used towards two programs; the first one listed above. The second program is the Diamond Valley Unified School District which provides the students with a school community advocate and after school program.

The advocate provides the school with a monitoring system which identifies students "at risk" of truancy before it becomes serious. The advocate is able to work with families and refer them to services available in the Hung-a-lai-ti Washoe Community and other areas Alpine County. Services provided to students and family depend upon the nature and severity of the individual situation. Targeted population of "at risk" students is defined as "those who missed school, have been involved in the court system outside of the school setting, or are experiencing some family or personal crisis. Culturally appropriate environments help to promote success. The afterschool portion of the program, provides a means for students to be busy during after school hours or to engage in risky behavior, including drug and alcohol use and violence, and provide an increased student attendance at school. Participation of students who received services was 28, for a Per Capita YOBG Expenditure of \$1,303.39.

Number of Youth Served: 41

Recreational Activities - \$43,250

This program supports families and at risk youth through alternative recreational strategies and activities. This program includes activities that participants may not have been able to engage in, due to the financial inability families are exposed to, given the current economic climate.

	<p>Strategies included recreation, art, educational and cultural activities that provided at-risk youth with activities that provide an alcohol free, tobacco free and drug free environment. Code of conduct prohibits negative behavior, and expected behavior includes proper manners, appropriate dress, and acceptable language. Providing such activities allowed exposure to alternative healthy opportunities in lieu of exposure to drug and alcohol peer related activities. Examples of activities include: Family dinners, Great America Amusement Park, Rafting, Camping, Bowling, Theaters, Horseback riding, skiing, snowshoeing, hiking, swimming, movies, Water Parks, the Circus, Ice Capades, Family Community Dinner Nights with guest speakers covering topics such as underage "binge drinking," Family Dynamics and Life Skills, a Rodeo, Holiday Celebrations, New Year's Eve potluck dinner, Monster Trucks, Ice Skating and Storytime at the library. These activities are the sole opportunities to strengthen the Native American/Non-Native communities, and is the single community program, that most families in the county participate in. These interactive activities help to facilitate racial/ethnic understanding, and to allow cultural competencies for the Native American Community and the Non-Natives on an equal setting. A review of last year's data revealed that, based on unduplicated counts, 223 youth and 278 adult family members were served through this program.</p> <p>This program also encourages parents to incorporate the "Seven Steps Parents can Take to help prevent Teen Substance Abuse," which was touted by the National Center on Addiction and Substance Abuse through Columbia University. An average of 126 youth participated per quarter in activities.</p> <p>Number of Youth Served: 223</p>	
Amador	<p>Individual Mental Health Counseling - \$1,960</p> <p>We have an interagency agreement with Behavioral Health to provide individual mental health counseling to youth referred to them from our Juvenile Unit Probation Officers. These youth are at-risk for removal from their home and are as defined by participant code 101, 103 and 104. The goal is to get services to youth in need to keep said youth out of CDRC/DJJ. Our strategy is to identify youth through our assessment and refer for services as needed.</p> <p>Number of Youth Served: 6</p> <p>Mental Health Screening - \$600</p> <p>Psychological evaluations ordered by the Court prior to contested jurisdictional, dispositional or placement hearings. These youth are at-risk for removal from their home. Youth served are defined by participant codes 101 and 103. Our goal is to have a current and relevant</p>	<p>Mark Bonini, Chief Probation Officer</p> <p>mbonini@amadorgov.org</p>

psychological evaluation, when necessary, to assist officers in the appropriate placement and/or supervision level of offenders. It is our objective, through the use of these evaluations; we will keep offenders out of CDCR/DJJ.

Number of Youth Served: 1

Other Direct Services - \$450

We have an interagency agreement with Behavioral Health to provide individual substance abuse counseling to youth referred to them from our Juvenile Unit probation officers. These youth are at-risk for removal from their home and are as defined by participant code 101, 103 and 104. The goal is to get serves to youth in need to keep said youth out of CDRC/DJJ. Our strategy is to identify youth through our assessment and refer for services as needed.

Number of Youth Served: 7

Equipment - \$130,368

This funding category is under Capacity Building/Maintenance Activities. We purchased vehicles to maintain the capability for staff to transport juveniles safely from/to juvenile halls, group homes, camps/ranches, court, doctor/psychological appointments, school, counseling, home and in their day-to-day responsibilities to attend court, supervise their caseload, perform placement/group home visits, attend meetings, etc. The number under "Total Number of Youth Who Received Services" is youth that were transported using vehicles purchased with YOBG funding. We do keep transport records and were able to count unduplicated youth served. Part of these funds were encumbered from the prior year and part were from 09/10 funding, but all funds were expended in 09/10. Youth served are defined by participant codes 101, 103 and 104. Our goal is, by using local providers and placements we can/will minimize the need for a commitment to CDCR/DJJ.

Additionally, we purchased a Kiosk that is integrated with our case management system for reporting purposes.

Number of Youth Served: 32

Other - \$27,956

This funding category is under Capacity Building/Maintenance Activities. We use funds in this category to maintain our case management system and Kiosk reporting capabilities through our

	<p>vendor's annual maintenance/escrow fees. Our case management/kiosk system allows us to track all aspects of our juvenile caseload. Youth served are defined by participant codes 100, 101, 103 and 104. Our goal is through better case management/record keeping we can/will reduce and /or eliminate the need for commitment to CDCR/DJJ.</p> <p>Number of Youth Served: 96</p>	
Butte	<p>Risk and/or Needs Assessment - \$120,675</p> <p>As State policy-makers shifted their focus to community-based corrections as a means to alleviate institutional capacity and budget pressures, probation departments were challenged to meet the needs of offender populations. Research indicates implementing Evidence Based Practices can reduce offender recidivism. One such program is a complete system of offender risk and/or needs assessments.</p> <p>Butte County Probation contracted with Assessments.com to develop, train staff, and maintain a complete system of ongoing risk screening and needs assessments. An Implementation Team (I-Team) was developed from juvenile staff, dedicated to oversight and coordination of the new system, by working directly with Assessments.com. Once implementation was achieved the I-Team began developing protocols related to how probation would utilize the tool in the juvenile unit, training of juvenile staff, using the need/risk assessment tool for juveniles, and managing the quality and validity of such assessments.</p> <p>There are several primary goals of use of risk/assessment instruments. Such instruments will provide greater validity, structure and consistency to the assessment and decision making process in risk and needs assessment, efficiently allocate resources by targeting the most intensive/intrusive interventions to the most high-risk offenders according to their individual needs, effectively manage prevention services, and most importantly reduce offender recidivism.</p> <p>We used YOBG funding for the I-Team's partial salary and benefits, the risk/needs assessment tool, and supplies related to assessments.</p> <p>Number of Youth Served: 698</p> <p>Staff Training/Professional Development - \$4,147</p> <p>The I-Team staff attended a training "A Force for Positive Change" administered by the American Probation and Parole Association 34th Annual Training Institute. The training</p>	<p>Shawnie Hurte, Administrative Analyst</p> <p>shurte@ buttecounty.net</p>

	<p>contained workshops that focus on Evidence Based Practices including the appropriate tools in addressing the needs of juvenile offenders.</p> <p>Another staff member attending a training on Property and Evidence administered by the International Association for property and evidence, Inc. The training addressed liabilities/case studies, California laws, inventories/audits, documentation, packaging standards, accreditation standards, design criteria, space standards, bar codes, and automation.</p> <p>Number of Youth Served: 0</p> <p>Other Direct Service - \$978</p> <p>Minor violated the terms and conditions of her formal probation. Minor absconded from her Court ordered out-of -home placement and fled the State. The minor was transported back to California by Butte County Probation Officers where the warrant was served and the minor was booked into the Butte County Juvenile Hall.</p> <p>Number of Youth Served: 1</p>	
Calaveras	<p>Staff Salaries/Benefits - \$72,251</p> <p>Calaveras County has one program which includes many of the required components. Due to our small staff, rural setting, and low population, officers perform numerous tasks in the continuum of probation services. Funds available through this grant have been used to add an advanced journey level in the series of probation officers. The DPO III is the advanced journey level of the Probation Officer Series; incumbents in this class are responsible for providing lead direction, work coordination and training for other Deputy Probation Officers and support staff. Incumbents must have the ability to handle the more complex and sensitive assignments with a minimum of supervision. Positions in this class possess high levels of knowledge and proficiency in Probation assignments and may serve as specialists or consultants in particular programs or functions. Incumbents are expected to assume supervisory duties in the absence of Probation Administration.</p> <p>Due to the position requiring three years full-time work experience equivalent to a Deputy Probation Officer II in Calaveras County, a higher pay scale is required to offset the responsibilities associated with this position. In addition, the higher pay scale is needed for retention and recruitment.</p> <p>Number of Youth Served: 75</p>	<p>Brenda Norris Administrative Assistant</p> <p>bnorris@co. calaveras.ca.us</p>

Colusa	<p>Gender Specific Programming for Girls - \$49,967</p> <p>Funds paid for the cost of a trained staff to facilitate Girls Circle groups and provide lunches/snacks for one hundred fifty-three (153) girls throughout the four school districts in Colusa County. As a result of this and other evidence based programs implemented by the Department, juvenile caseloads were reduced by sixty percent.</p> <p>Number of Youth Served: 153</p> <p>Gender Specific Programming for Boys - \$27,784</p> <p>Funds paid for the cost of a trained staff to facilitate Boys Council groups and provide lunches/snacks for one hundred thirty-five (135) boys throughout the four school districts in Colusa County. As a result of this and other evidence based programs implemented by the Department, juvenile caseloads were reduced by sixty percent.</p> <p>Number of Youth Served: 135</p>	<p>Jeanne Broderman, Fiscal Administrative Officer</p> <p>jbroderman@countyofcolusa.com</p>
Contra Costa	<p>Other Secure/Semi-Secure Rehab Facility - \$1,480,852</p> <p>The Youthful Offender Treatment Program (YOTP) is a secure 30-bed unit in the John A. Davis Juvenile Hall with programming specifically designed for the target population of male non-707(b) W&I chronic offenders for whom least restrictive services have been tried and failed. This population is those who can no longer be sent to DJJ pursuant to SB 81. All youth are committed to the program by the Superior Court of Contra Costa and may petition the Court to return to the community once completing three phases of the program (approximately 9 months) and will complete the final phase of the program in the community while on electronic monitoring. The youth's Passport for Success (aftercare plan) is developed when he enters the program and may include Life Skills, Aggression Replacement Therapy, Individual/Family Therapy, Parenting program, substance abuse treatment and crime victim awareness. The assigned Deputy Probation Officer works with the youth and his family in the program and works to remove barriers to success including housing, Medi-Cal enrollment, vocational and educational goals.</p> <p>Number of Youth Served: 64</p> <p>Re-Entry or Aftercare Services - \$545,485</p> <p>After completing Phases I through III of the Youthful Offender Treatment Program in the</p>	<p>Leona Hartman</p> <p>lhartman@prob.cccounty.us</p>

	<p>institutional setting, participants enter into Phase IV, which is the final phase to complete the program. Phase IV is intensive supervision within the community using the Passport to Success as a road map. Participants are returned home, placed with a relative, or referred to local County programs for transitional living. During Phase IV they spend a minimum of six months meeting regularly with their Probation Officer at home, school, or at work. The Probation Officer also meets with the participants' family. Phase IV includes 90 days on electronic monitoring, drug testing, job search, continued enrollment in high school or college, referrals to community resources, and youth are subject to all standard terms of Probation including search and seizure. The Probation Officer provides support and assists the participant in implementing the skills they have learned in the program. At the end of this time period, if the participant has been successful, he may be taken back to court for his case to be vacated or he may be transitioned to less restrictive supervision through Probation.</p> <p>Number of Youth Served: 64</p>	
Del Norte	<p>Aggression Replacement Therapy - \$282</p> <p>CalGrip and county funds are used to support Aggression Replacement Therapy groups in Juvenile Hall, Bar-O and McCarthy School. YOBG funds complement this by providing funds for incentives, books, cards, stickers, and DVD's needed to effectively deliver ART to our participants.</p> <p>Number of Youth Served: 24</p> <p>Individual Mental Health Counseling - \$1,400</p> <p>The Probation Department used Coastal Center, LCC to provide one-on-one counseling to sex offenders in the juvenile hall.</p> <p>Number of Youth Served: 2</p> <p>Risk and/or Needs Assessment - \$7,453</p> <p>The probation department is part of the Northern California Probation Consortium (NCPC) which was developed to maximize funding when implementing a risk/needs assessment tool. All the counties, including Del Norte, contract with Shasta for a portion of the cost, while Shasta contracts with the provider. Thus allowing small counties to utilize a risk/needs assessment tool to appropriately assess minors and develop case plans for proper treatment of identified needs.</p>	<p>Christine Oxford, Staff Services Manager</p> <p>coxford@ dnco.org</p>

	<p>Number of Youth Served: 54</p> <p>Substance Abuse Screening - \$670</p> <p>The Probation Department contracts with Redwood Toxicology to provide drug testing for minors on probation.</p> <p>Number of Youth Served: 11</p> <p>Staff Training and Professional Development - \$18,536</p> <p>State and county funds are used to support training within the department. YOBG funds complement this by providing funds to increase staff and supervisor development in their assigned duties.</p> <p>Number of Youth Served: 0</p> <p>Equipment - \$1,570</p> <p>YOBG funds were used to purchase a camcorder for ART groups and other activities as well as maintain vehicles used during programs.</p> <p>Number of Youth Served: 0</p>	
El Dorado	<p>Ranch - \$92,512</p> <p>Regional Program and Placement networks:</p> <p>The El Dorado County Probation Department currently contracts with Solano County to place youthful offenders in the Fouts Springs Youth Facility, located at PO Box 189 Stonyford, California 95979, operated in part by the Solano County Probation Department, 475 Union Ave. Fairfield, CA 94533 and Colusa County Probation Department, 532 Oak Street, Colusa, CA 95932. This program offers ranch services in a remote location and serves youthful offenders with a serious delinquent history or who pose a present public safety risk or those who have not been amenable to prior treatment efforts located within El Dorado County. The ranch program is available as a program for those minors who otherwise would be considered for DJJ placement. The ranch program is considered a viable alternative to the DJJ setting for those minors that have exhausted all local resources. The contract for placement in the Fouts Springs Youth Facility have been expanded to accommodate youthful offenders who have exhausted local</p>	<p>Deborah Dill, Senior Department Analyst</p> <p>deborah.dill@ edcgov.us</p>

resources, engaged in serious delinquent behavior, and or presented a risk to public safety. A placement in the Fouts Springs Youth Facility would also be based on the need for services not available within El Dorado County such as a ranch program in a remote setting.

Number of Youth Served: 2

Electronic Monitoring - \$9,513

The El Dorado County Probation Department currently operates electronic monitoring supervision programs. These programs would be made available to the youthful offender. The El Dorado County Probation Department contracts with G4S, Justice Services Inc, for radio frequency and alcohol use monitoring and equipment used for home, school, and work site contacts by Deputy Probation Officers assigned to this program. Additionally, the El Dorado County Probation Department contracts with ProTech Monitoring Inc., for GPS monitoring of the client's movements within the community. Deputy Probation Officers are responsible for supervision of these clients via computer tracking over the internet and by home, office, work site and other random contacts within the community. YOBG funding will be dedicated to these intensive supervision programs to contract for Professional Services to be made available to the appropriate youthful offender. The appropriate youthful offenders are those with non 707(b) offenses, but serious enough to have ultimately been considered for DJJ commitments.

Number of Youth Served: 273

Re-Entry of Aftercare Services - \$411,491

YOBG funding will fund up to four FTE Supervising Deputy Probation Officer - Institutions positions. These deputies would be responsible for formulating the reentry and aftercare plan in collaboration with a team of professionals who have worked closely with the minors while detained. During the minor's detention, he/she may have also been enrolled in an intensive ranch style program for high risk youth, and/or treated for substance abuse or participated in the Family Reunification Program. The aftercare plan would be completed prior to release for any minor committed to JH or JTC for thirty days (30) or more after disposition. Upon release, the minor would be under an intensive supervision program, involving multiple weekly contacts by the assigned field office Deputy Probation Officer who works in conjunction with the Deputy Probation Officer responsible for completing the aftercare plan. The officer completing the aftercare plan would also be responsible for case management of the minor while detained, assist the treatment team in formulating and completing the aftercare plan prior to the minor's release. The supervision of said minor would transition to the field officer for an intensive supervision model of 30 days in order to increase the successful completion of the aftercare

	<p>plan and a successful transition back to the community.</p> <p>Number of Youth Served: 93</p>	
Fresno	<p>Camp – \$2,814,823</p> <p>This program, in part, consists of 50 beds in our Commitment facility, of which 30 beds are the New Horizon program. The New Horizons Program is designed for males 14 to 18 years old who had the benefit of less restrictive commitment options or have committed an offense that could have resulted in a DJJ commitment. The program is generally a 365 day commitment that includes contracted services for mental health and substance abuse counseling. Aggressive behavior reduction therapy through the use of a cognitive learning model is also provided to the juveniles. YOBG funds also pay for contracted psychological services to analyze the "MAYSY-II" mental health screening tool and provide appropriate referrals and psychotherapy to minors within the Commitment facility. A designated Probation Officer monitors custody behavior and develops a case plan that includes transition and aftercare services with an emphasis on family reunification. Emphasis is placed on ensuring the minors are placed in the most appropriate community based educational and vocational programs available that builds on the success of the minors custodial program.</p> <p>The remaining 20 beds is used for juveniles who have been committed by the Court for a violation of probation (VOP). Commitments to the VOP pod are generally not more than 14 days. The goal of the VOP pod is to provide accountability for juvenile offenders with the hope that the short period of incarceration will be sufficient to impress upon them the need to alter their behavior and follow their conditions of probation. The juveniles in the VOP pod also receive the full range of services provided at the commitment facility, including contracted services not paid for with YOBG funds.</p> <p>Number of Youth Served: 551</p>	<p>Greg Reinke, Probation Business Manager</p> <p>greinke@ co.fresno.ca.us</p>
Glenn	<p>Intensive Probation Supervision - \$105,596</p> <p>Once an offender has been identified by program staff for suitability within the program and a transition/re-entry plan will be coordinated. Upon release from custody, the offender will be assigned to the Deputy Probation Officer assigned to the program and placed on active supervision either in the form of house arrest (if appropriate), electronic monitoring, and/or intensive supervision. At least three face to face contacts per week with the offender (either in the office, out in the community, or at school) will be conducted, in addition to</p>	<p>Olivia Ramirez, Administrative Assistant</p> <p>oramirez@ countyofglenn.net</p>

	<p>regular meetings with school officials to gauge the minor's performance and to ensure they are on track with graduation requirements. Contact with the minor's parents will occur at least twice a month. In addition, regular contact with other service providers (Mental health, individual counseling, drug/alcohol counseling) will occur to ensure the minor is meeting their performance goals with each entity. As well, random drug testing will be conducted to monitor the minor's abstinence from alcohol and controlled substances. Lastly, the minor's performance on probation will be reviewed every three months in Court in the form of a quarterly review to assess their compliance with each of their probation conditions. Any subsequent violations will be dealt with in the form of graduated sanctions, similar to that of a drug court. Every opportunity to engage the minor in pro-social community based activities will be utilized to prevent the need for lengthy incarcerations within the Glenn County Juvenile Hall.</p> <p>Number of Youth Served: 60</p>	
Humboldt	<p>Other Secure/Semi-Secure Rehab Facility - \$253,404</p> <p>The New Horizons program is an multi-disciplinary 6-month intensive treatment program provided within the secure environment of the 18-bed Northern California Regional Facility. The program is designed to improve the County's capacity to reduce juvenile crime by focusing on WIC 602 juvenile court wards who have a diagnosed mental illness, are at imminent risk of out of home placement, have a history of treatment failures in open residential settings, but whose adjudicated crimes do not meet the threshold for commitment to the State Division of Juvenile Justice.</p> <p>Treatment services include a combination of medication support, individual, group and family counseling, alcohol/drug assessment and counseling, skills development focused on anger management, the development of moral judgment, conflict resolution, victim awareness and independent living skills. Aggression Replacement Training and the MATRIX substance abuse treatment curriculum are used as the primary treatment modalities for the program. Individualized, strength-based case plans are developed using the Family to Family Team Decision Making process followed by the integration of wraparound services to support the youth and family throughout the youth's re-entry to community care programming.</p> <p>Number of Youth Served: 43</p>	<p>Doris Echeveria, Legal Office Business Manager</p> <p>decheveria@co.humboldt.ca.us</p>
Imperial	<p>Alcohol and Drug Treatment - \$7,718</p> <p>These services will be provided by a certified Drug & Alcohol Counselor from Behavioral Health.</p>	<p>Debbie Angulo, Business Manager</p>

	<p>The counselor will provide both individual and group counseling (12 Step Program) four hours a day, three times a week to minors detained at Juvenile Hall.</p> <p>Number of Youth Served: 233</p> <p>Individual Mental Health Counseling - \$16,172</p> <p>A clinician, psychologist or psychiatrist (consistent with State Law) from Behavioral Health will access youth detained in juvenile hall to determine if they meet medical necessity or have received a mental health diagnoses that requires treatment, medication support or case management services. The clinician will be available two to three times a week and the psychologist/psychiatrist once a week. A private office has been designated in juvenile hall for Behavioral Health to conduct these assessments and expediate the services to these youth during their stay. In order to ensure the continuum of care, juvenile hall staff, probation officers and Behavioral Health staff will refer youth to services provided in their cities upon their release. This program accommodates both male & female population.</p> <p>Number of Youth Served: 53</p> <p>Day or Evening Treatment Program - \$318,480</p> <p>The Evening Learning Center targets youth who are at risk of out-of-home placement and youth transitioning back from out-of home placements. The ELC has been in place since December 21, 2009; operating Monday to Friday from 3:30 p.m. to 8:30 p.m. during high peak hours when minors have a higher propensity of committing new offenses. The ELC provides the following groups: Aggression Replacement Therapy, Phoenix Gang Intervention, Cognitive Behavior Therapy i.e., Thinking for a Change, Cultural Enrichment, Health Relationships, Social Awareness and will be offering Moral Recognition Therapy. The second component of the ELC is there Mentoring/Tracking program for probation youth transitioning back from Foster Care and also for youth on supervision exiting the system. Mentors work closely with the youth and their families during the transition period, thus reducing re-entry into Foster Care. Minors participating in the mentoring and tracking program have accessibility to mentors 24 hours a day, seven days a week.</p> <p>Number of Youth Served: 94</p> <p>Risk and/or Needs Assessment - \$92,843</p> <p>Imperial County Probation will implement evidence based practice for juvenile risk/needs</p>	<p>debbieangulo@co.imperial.ca.us</p>
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	<p>assessments which link to a case planning system designed to increase staff engagement, to reduce criminogenic needs and strengthen protective factors for juveniles and their families. Specific treatment plans can then be developed in order to determine the appropriateness of the intervention services that would best meet a minor's needs. Probation has performed a risk/needs assessment on all Juvenile probation cases upon going live 4/26/10.</p> <p>Number of Youth Served: 240</p>	
Inyo	<p>Staff Salaries/Benefits - \$11,700</p> <p>10% of the YOBG funds were used for administrative overhead and salaries and benefits for the administration of all YOBG funded programs implemented in the Inyo County Juvenile Center.</p> <p>Number of Youth Served: 118</p> <p>Staff Training/Professional Development - \$4,390</p> <p>YOBG funds were expended to provide training to Juvenile Hall Group Counsleors and Probation Officers. This three (3) day training was provided by Dr. Michael Rustigan. YOBG funds were used to cover a portion of Dr. Rustigan's costs. The total cost was \$6000, but the Inyo County Probation Department received \$1,610 form outside agencies who also attended the training.</p> <p>Number of Youth Served: 0</p> <p>Pro-Social Skills Training - \$1,685</p> <p>YOBG funds were used to implement an interactive educational program. YOBG funds were used to purchase the Courage To Change interactive journaling series. A collection of books, journals, and educational material administered by juvenile center staff to all minors detained at the juvenile center. The Courage series is an interactive Journal Series designed by The Change Companies. The Courage series is based on a solid research foundation using Evidence-based Underpinnings. The series is comprised of the following underpinnins:</p> <ol style="list-style-type: none"> 1. Interactive Journaling 2. Transtheoretical Model of Change 3. Motivational Interviewing Principles 4. Cognitive-behavior Strategies <p>The Interactive Journaling Series includes</p>	<p>Jeffrey L. Thomson, Chief Probation Officer</p> <p>jthomson@inyocounty.us</p>

	<p>1. What got me here? Which explores how the youth's choices have resulted in their current situation. Methods are presented on how to make their time productive and beneficial.</p> <p>2. Responsible Thinking. Which teaches minors the importance of understanding their thinking process. They learn about how their thoughts lead to how they feel and act.</p> <p>3. My individual Change Plan. Which demonstrates how the stages and process of change can help participants achieve the goals set within their current program.</p> <p>The Minors also learn to identify the Stages of Change as well as the ten processes that support change.</p> <p>Number of Youth Served: 118</p> <p>Life/Independent Living Skills Training/Education - \$252</p> <p>YOBG funds were used to purchase supplies and materials necessary to offer the minors in detention an educational program called Power Source. Power Source - is a program used by Juvenile Center staff during group counseling sessions to teach the minors life skills, anger management, cultural sensitivity, and pro-social skills training.</p> <p>Number of Youth Served: 118</p> <p>Risk and/or Needs Assessment - \$10,000</p> <p>YOBG funds were used in 2009 to purchase and implement the PACT risk/needs assessment from Assessments.com. The PACT includes a substance abuse screening component as well as a case plan development and management component. In addition, the Juvenile Center will be utilizing Assessments.com DRAI (detention risk assessment instrument) to assess all minors booked in the Juvenile Center in the year 2010-2011. As with the PACT, the DRAI software and implementation was purchased in 2009, therefore no minors were assessed during 2009. YOBG funds will continue to be used to fund the annual license fee and any booster training needed. Beginning in July 2010, the DRAI will be administered to all minor's at intake to the juvenile center and the PACT pre-screen assesment will be administered to all minors referred to Probation. The PACT full assesment will be adminstered to all adjudicated minors who are referred to Probation for disposition.</p> <p>Number of Youth Served: 0</p>	
Kern	<p>Other Secure/Semi-Secure Rehab Facility – \$792,632</p> <p>The Furlough Treatment and Rehabilitation program is a short term in-custody program geared</p>	<p>Creig York, Administrative Services Officer</p>

exclusively towards male offenders on Aftercare furlough. The minors are committed to the program for up to thirty days in custody. The emphasis of the program is holding minors accountable for their delinquent behavior and to assist them in their rehabilitation. The use of journaling, self reflection, family interaction, and self assessment are some tools the minors use to not only prevent a return to criminal activity, but to assist them with their family, social, and educational components of their lives. Activities the minors participate in also include individual therapeutic sessions, stress management, life and social skills, Alcoholic and Narcotic Anonymous classes, and frequent education components presented by volunteers and mentors. Additionally, the minors participate in daily recreation, social, and educational activities.

Once released from custody, the minors return to the Aftercare Unit where they are supervised and as a continuum of care they are offered on site, out of custody, services by mental health staff. Continual ongoing services are in the best interest of the minors as we strive to prevent their return to delinquency and assist them in becoming model citizens of the community.

Number of Youth Served: 629

Day or Evening Treatment Program - \$1,321,560

The Bridges Career and Development Academy is a day treatment program and school site providing multi-dimensional counseling, education services, job development, and community supervision to "high risk" juvenile offenders between the ages of 16 through 19. The number of youth served on this year is 218. The population is comprised of minors who have been released from the Division of Juvenile Justice and Kern County commitment programs as well as minors assessed as "high risk" to reoffend. The length of the program is eight to twelve months in duration. The wards are supervised by Deputy Probation Officers who serve as "Resource Officers" ensuring that orders of the Court are met and moving the ward toward the completion of high school and employment. In order to insure that the ward is accomplishing the goals set forth in his/her individual case plan, cases are staffed on a weekly basis. In addition to both Probation Officers and Juvenile Correctional Officers, the school site is staffed with mental health therapists who are supervised by a board certified child psychiatrist, school teachers, teacher's aides, transitional counselor, math and California High School Exit Examination preparation tutors, and a job developer. On site counseling services offer crisis intervention, Matrix, and Aggressive Replacement Treatment.

Number of Youth Served: 218

Intensive Probation Supervision - \$ 814,449

**yorkc@
co.kern.ca.us**

The Aftercare Unit is committed to provide intensive supervision, accountability, and linking of services for high risk juvenile offenders following their commitment to the Kern Crossroads Facility and Pathways Academy.

Based on the seriousness of criminal offenses, and/or the prior delinquent history, the type of probationers committed by the Juvenile Court to the Kern Crossroads Facility and Pathways Academy are high risk to re-offend. Caseloads are typically comprised of probationers who may be gang members, violent offenders, serious habitual offenders, or sex offenders.

Prior to release, officers attend pre-release meetings with the minor, parent, facility staff, and educations and counseling staff from the institution in order to begin building a case plan for the minor to transition back into the community successfully. As probationers are released from custody and enter into the Furlough phase of their commitment, officers meet with the minor and parent and establish a case plan to address the top three criminogenic needs as identified by the PACT assessment tool utilized by the department. For those probationers requiring accountability for non-compliance with terms of the Furlough Agreement, officers can return them to custody by utilizing the in-custody Furlough Treatment Rehabilitation (FTR) Program, or by placing them in the Electronic Monitoring Program.

Aftercare Officers will maintain random checks at school and in the home in order to enforce the orders of the Court. Other responsibilities include the monitoring of completion of Court ordered counseling programs, restitution payments, monthly reporting, and school attendance and behavior. Aftercare Officers are responsible to make and monitor referrals made to community agencies, and document all referrals to community resources. During the 2009-2010 fiscal year, Aftercare has provided services to 460 Wards.

An in-house referral based counseling program that falls under the umbrella of the Aftercare Unit is the Recovery Activities Program (RAP). RAP offers Positive Life Changes, Aggression Replacement Training, and Substance Abuse counseling groups for male and female offenders. In summary, the goal is to provide for public protection, and redirection of juvenile offenders. The Aftercare Unit will hold offenders accountable for delinquent behavior and utilize all available services from the Kern County Probation Department and within the community to redirect offenders' criminal behaviors.

Number of Youth Served: 460

Individual Mental Health Counseling - \$392,290

Mental Health services are being provided to minors who have been Court ordered to serve a commitment in one of two separate in-custody commitment programs, Pathways Academy and Camp Erwin Owen. In Pathways Academy one part-time Mental Health Therapist and one Recovery Specialist provide individual and group treatment for the female wards housed in this

facility. The wards are typically 14-18 years of age and serve approximately 12-18 weeks in custody.

At Camp Erwin Owen two Mental Health Cases Managers and two Licensed Therapists provide individual and group treatment for the male wards housed in this facility. Camp Erwin Owen is a 125 bed forestry camp for male offenders ages 14-18. The program is approximately nine months in length with wards typically spending up to 24 weeks in custody, followed by a period of time on furlough.

The Mental Health services provided by the YOBG funded staff in both programs also include Aggression Replacement Training (ART), anger management, substance abuse, parenting, domestic violence counseling, and individual and family sessions.

Number of Youth Served: 595

Risk and/or Needs Assessment - \$56,425

The Positive Achievement Change Tool (PACT) is an evidence-based, risk assessment tool that is multi faceted and serves many purposes for our department.

Initially, the PACT is used as a triage instrument. First time offenders receive a pre-screen assessment that identifies the clients' risk to re-offend. Based upon the risk level, the client may receive diversion services or be referred to the District Attorney to initiate the WIC 602 process. This aspect of the tool is extremely important to both the client and the Probation Department. Officers identify those clients who are most in need of services and make evidence based decisions regarding which minors to divert. Services are then targeted toward clients with the highest risk to re-offend. This avoids "contaminating" lower risk clients by not intermingling them with the higher risk offenders who may increase recidivism rates of the low risk clients.

All clients receive a full assessment prior to disposition to identify the clients' top criminogenic needs (risk factors associated with re-offending). The results are used to formulate appropriate dispositional recommendations based upon what services or programs are available to target those needs and reduce the clients' recidivism rate. This also allows our department to identify problem areas where services are not available to meet the identified needs of our client population as a whole.

Clients who enter into a residential commitment program receive a residential PACT assessment to track the progress they make during their commitment and allow programming to be modified to address the clients' needs. The tracking of the clients' progress also allows the Probation Department to determine whether or not these programs are successful.

Case planning tied into the assessment tool is used to case manage all clients who are being

	<p>actively supervised. This allows officers to facilitate an action plan for the clients' rehabilitation. Clients are re-assessed at least every six months to ensure we are meeting their needs, to case plan appropriately, and to track the clients' progress on probation. Re-assessments are also used to track the progress of clients as a whole and identify area of treatment that need improvement.</p> <p>Number of Youth Served: 6,362</p>	
Kings	<p>Other Placement - \$196,023</p> <p>Included in this expenditure narrative is the salaries and benefits for Juvenile Correctional Officers who worked in the Kings Juvenile Academy in the Behavioral Modification Unit. This was outlined in our Juvenile Justice Development Plan modification submitted to CSA on July 15, 2009. County Administration did insist we use the YOBG funds to assist with staffing in our Academy. The Staff was hired and trained, but the Behavioral Modification Unit was ultimately discontinued so no additional YOBG funds are being spent in that area. This category will also include a Juvenile Correctional Transport Officer. This position was included in this year's Juvenile Justice Development Plan and the transport Officer is currently serving a valuable service. The Salaries and Benefits for this position are not included in the expenditure report, because the Officer did not begin their assignment until July of 2010. The costs associated with the Transport Officer position will be included in the next scheduled expenditure report.</p> <p>Number of Youth Served: 106</p> <p>Re-entry of Aftercare Services - \$77,887</p> <p>This Category is assigned to our Transitional Probation Officer position. This Officer works primarily with Court committed Minor's who are in any of our Kings County Programs. This Officer's main duty is to ensure a seamless transition for those youth being released from various Custody programs. He makes contact with parents and begins setting standards for release, both for the minor and their parents. He contacts Educational and Treatment providers and ensures there is no delay in the minor enrolling in School or in the appropriate treatment program. He prepares an exit plan for each minor and forwards that plan to the Supervising Officer. In the near future, this position will also administer Risk and Needs assessments to determine the Supervision level.</p> <p>Number of Youth Served: 55</p>	<p>Daniel D. Bear, Deputy Chief</p> <p>Daniel.Bear@co.kings.ca.us</p>

<p>Lake</p>	<p>Juvenile Hall - \$44,402</p> <p>Youth served by the YOBG program are the highest-risk youth who are placed in the community. That status, coupled with the fact that the YOBG funding supports intensive supervision, means that these youth are both: (1) more likely to commit offenses or to violate their conditions of probation; and (2) more likely to be identified as committing, and/or arrested for, such conduct. Placement in the Lake County Juvenile Home may be required or may be deemed as a beneficial and useful tactic to motivate the youth to abide by the law and his/her probation conditions. The YODPO will continue to work with each youth throughout his/her placement in the Juvenile Hall, preparing the youth to return to the community and avoid more restrictive placement. Continuity of service maintains the relationships essential to successful treatment and rehabilitation.</p> <p>Number of Youth Served: 196</p> <p>Ranch - \$28,128</p> <p>Probation has contracted with the Bar-O-Boys Ranch in Del Norte County for a ranch placement bed dedicated to this County; the amount shown above was expended pursuant to this contract. This intervention is a valuable alternative that provides a controlled environment with a rehabilitation focus. While a youth is placed at the Ranch, the Youthful Offender Deputy Probation Officer ("YODPO") will coordinate with this Probation Department's placement officers to ensure: (1) that the youth's case plan is maintained; and (2) to prepare the youth to return to Lake County and/or to a less restrictive placement. The YODPO will continue to work with the youth on his/her caseload regardless of where they are placed. The YODPO will either visit as soon as possible after such placement or coordinate with the assigned placement officer, to maintain continuity of care and to reinforce the intensive supervision relationship. As detailed above, the YODPO will convene a Pre-Release Team meeting for youth placed at the Bar-O-Boys Ranch to ensure a successful transition back to the community and/or to less-restrictive placement. This approach has been highly effective with Lake County youth.</p> <p>Number of Youth Served: 2</p> <p>Electronic Monitoring - \$3,840</p> <p>Electronic monitoring is an approved strategy to maintain high-risk youth in the community. It allows such youth to continue to attend school, go to work, and progress toward reduced supervision and re-entry into the community, while protecting public safety. It also leverages the YODPO's time, providing 24/7 supervision. During 2009-2010, the YOBG program utilized this</p>	<p>Cathy White, Administrative Manager</p> <p>cathleenw@ co.lake.ca.us</p>
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resource for 12 youth. As part of the rehabilitation program and to minimize public costs, the Probation Department first attempts to recoup the daily costs of electronic monitoring from the family or the youth. The costs charged to the program represent the unreimbursed daily cost of 576 days and training of probation staff.

Number of Youth Served: 12

Intensive Probation Supervision - \$65,270

Direct services comprise the largest expenditure of Lake County's YOBG program: the Youthful Offender Intensive Supervision Program (the "YOISP"). Its services include both supervision and rehabilitation for those youth assessed as being at enhanced risk of serious offenses and high-level placements, including placement at DJJ. Probation pays a licensing fee (\$5,000) to use PACT to objectively assess each youth's criminogenic needs, at least twice during his/her participation in the YOISP. The 2009-2010 YOBG caseload was finalized after the entire juvenile caseload was assessed using PACT.

During 2009-2010, the YODPO provided intensive supervision, tailoring services to each youth's circumstances. The package of services and delivery methods included: reduced caseload limited to 30 at any one time; field supervision; home visits; school site contacts; telephone contacts; office and Juvenile Hall visits; attendance at special events important to the youth; and case-managed linkages to other services and positive alternative activities. For youth returning from DJJ or other placement, the YODPO convened a pre-release team meeting. Typically, attendees included the youth, agency staff, and other stakeholders (family, et al.). They reviewed the youth's probation conditions, set-up post-release appointments and referrals, and documented the youth's Re-Entry Plan. Youth were transitioned out of placement with a Plan and support network in place and communicated to family, school, and other stakeholders. Schools were prepared to enroll the youth, including in special education or other services. These services have been effective. One gang-involved youth is no longer active with his gang and has voluntarily talked to other at-risk youth to explain how DJJ (then CYA) affected his life. Another youth returned from DJJ and is succeeding in a traditional school (regular attendance and good grades) and playing on the football team. The YOISP complemented Lake County's only JJCPA program, Project Return, which serves lower-risk youth. YOISP graduates may transition to Project Return for continuing support.

Number of Youth Served: 30

Staff Salaries/Benefits - \$25,000

These expenditures cover staff and consultant costs necessary to implement, monitor, evaluate,

	<p>and report on the use of YOBG funding, including:</p> <ul style="list-style-type: none"> (a) Monitoring expenditures and creating auditable records using generally accepted accounting practices (Financial Officer); (b) Preparing applications and reports (Consultant); (c) Collecting and inputting data documenting hours and types of services delivered (Office Assistant) (d) Office supplies and general overhead (e.g., a share of the annual independent audit performed for the County, insurance, office space, utilities, information technology support, etc.) <p>Number of Youth Served: 0</p>	
Lassen	<p>Risk and/or Needs Assessment - \$4,704</p> <p>The Juvenile Division of the Lassen County Probation Department utilized YOBG funds to maintain its contract for the PACT assessment tool. From July 1, 2009, through June 30, 2010, 41 minors pending dispositional hearings were given a full assessment. 15 minors currently on Wardship probation were re-assessed at six months. 98 minors ordered to Probation after receiving a citation for minor offenses were given a pre-assessment. These costs of the contract included training of the PACT tool to Juvenile Probation Officers.</p> <p>Number of Youth Served: 154</p> <p>Contract Services - \$12,709</p> <p>The Lassen County Probation Department used a portion of the YOBG 2009-2010 allocation to maintain and operate the current version of its case management system. It is necessary to maintain the database in order to report the monthly JCPSS statistics to the California Department of Justice. In addition, the case management system keeps track of all minors in on probation, all minors detained the County's Juvenile Detention Facility, all minors ordered to probation for committing minor offenses and traffic offenses, and all minors tracked under the department's Truancy Reduction Program. The current case management system also provides statistical information to the department for other funding opportunities and the development of programs and services to minors.</p> <p>Number of Youth Served: 0</p> <p>Staff Salaries/Benefits - \$95,216</p>	<p>Letha Martin, Chief Probation Officer</p> <p>lmartin@ co.lassen.ca.us</p>

	<p>The 2009-2010 YOBG allocation was expended toward the Salaries & Benefits to retain the level of staffing required to continue to operate the County's Juvenile Detention Facility at its current juvenile capacity of 20.</p> <p>Number of Youth Served: 0</p> <p>Equipment - \$4,371</p> <p>As an additional security and protective measure, the County's Information Systems Department contracted with West Coast Data Connect to install an equipment cabinet with a fan unit for the Probation Department's copper and fiber cables and patch panels to further ensure the department has continuous connectivity to the county network, the department's case management system, the PACT Assessment tool, all other applications and websites necessary to provide service to minors and the community.</p> <p>Number of Youth Served: 0</p>	
Los Angeles	<p>Risk and/or Needs Assessment - \$240,580</p> <p>In FY 2009-2010, Probation enhanced the risk and needs assessment and case planning in residential treatment to identify high risk/high needs minors who were appropriate for Camp Ellison Onizuka (CEO). The enhanced services at the Camp Assessment Unit (CAU) were achieved through the assignment of two (2) Deputy Probation Officers (DPOs) and one (1) Department of Mental Health Master Social Worker (MSW) who were dedicated to the assessment process.</p> <p>Throughout FY 2009-2010, the enhanced assessments completed allowed for the identification of appropriate youthful offender dispositions, programs and re-entry plans which included use of the validated risk assessment instrument the Los Angeles Risk and Resiliency Checkup (LARRC). The assessment information was compiled by the partner agencies for use in the multi-disciplinary team meeting which is conducted prior to the transfer of the minor to CEO. Other assessment information obtained from the MAISY-II, STAR academic testing, DMH Substance Abuse Screening, etc. may have been used to augment the LARRC when available and applicable.</p> <p>The expenditure detail is as follows: Salaries & Benefits total \$152,382 and Professional Services total \$88,197.</p> <p>Number of Youth Served: 350</p> <p>Camp - \$19,521,808</p>	<p>Kevin Woods, Probation Director</p> <p>kevin.woods@ probation. lacounty.gov</p>

Depending on the profile and needs of the minors participating in the YOBG program, they were housed at either Camp Ellison Onizuka (CEO), Camp Glenn Rockey (CGR), Camp Joseph Scott (CJS), Camp Kenyon Scudder (CKS) or Camp David Gonzales (CDG).

CEO offered enhanced services including increased mental health services, substance abuse treatment, Aggression Replacement Training, enhanced case management and transition planning.

As a result of budget curtailments, YOBG was used to maintain department capacity. This allowed for the continued operation of CGR, CJS, CKS and CDG. Through the reallocation of funding within the categories of the YOBG JJDP and the transfer of funding from the YOBG trust to revenue, the four camps were allowed to remain open and provide housing, case management, small group intervention, mental health services, parent resource center and transition planning.

The expenditure detail of the camps is as follows:

CEO - Salaries & Benefits total \$2,882,785, Services & Supplies total \$179,537 and Professional Services total \$717,148;

CGR - Salaries & Benefits total \$4,718,025 and Services & Supplies total \$609,334;

CJS - Salaries & Benefits total \$4,236,100 and Services & Supplies total \$539,056;

CKS - Salaries & Benefits total \$358,692 and Services & Supplies total N/A;

CDG - Salaries & Benefits total \$4,290,680 and Services & Supplies total \$737,113.

Number of Youth Served: 650

Re-entry or Aftercare Services - \$148,096

In FY 2009-2010, minors completing the Camp Ellison Onizuka (CEO) program were assigned to camp aftercare. The participating minors would be linked to required services in the community and were supervised in the community. Prior to release from CEO, camp aftercare would participate in transition planning for the minor to ensure a continuity of services as well as complete the home evaluation to determine the suitability of the home. In addition, camp aftercare provided supervision of the minor while home on probation to ensure the minor worked on adhering to the transition plan and that the minor complied with the court ordered conditions of probation.

Since there was a reallocation of funding within the categories of the YOBG JJDP, the full Program Budget total identified for Aftercare & Re-Entry was not expended. The reallocation of the funding and the transfer of the YOBG trust to revenue allowed for Probation to maintain department capacity.

The expenditure detail is as follows:

Salaries & Benefits total \$148,096.

	<p>Number of Youth Served: 200</p> <p>Other – Program Administration & Evaluation – \$100,380</p> <p>In FY 2009-2010, the department continued to provide oversight, evaluation and coordination of the YOBG. In order to ensure the entire JJDP YOBG was operating efficiently, that minors were receiving the services outlined in the JJDP and that the YOBG award was expended and supplanted in a fiscally prudent manner which allowed the maintenance of department capacity, the department utilized specific operations, fiscal and program evaluation staff to oversee all of the various aspects of the program including programmatic, financial, and program monitoring and evaluation.</p> <p>The department personnel oversight and coordination of the YOBG allowed for the enhanced services at Camp Ellison Onizuka (CEO), the Re-Entry and Aftercare services, and the maintenance of department capacity at Camp Glenn Rockey (CGR), Camp Joseph Scott (CJS), Camp Kenyon Scudder (CKS) and Camp David Gonzales (CDG).</p> <p>The expenditure detail is as follows: Salaries & Benefits total \$92,416 and Services & Supplies total \$7,964.</p> <p>Number of Youth Served: 1,250</p>	
Madera	<p>Juvenile Hall - \$89,223</p> <p>This salary is dedicated to a newly created Juvenile Detention Officer III position who is assigned as a Transport Officer in the Juvenile Detention Facility/Boot Camp Program. This officer works with Juveniles pending Court proceedings for misdemeanor and felony offenses. Additionally he transports adjudicated minors as well as those following a detention/jurisdictional hearing who require transport to medical facilities, group homes, other California institutions and etc. This officer is also a trained facilitator in Aggression Replacement Therapy, and has also received additional training in Choice Theory, Corrective Thinking and several other related Evidenced Based Practices. There were start-up costs related to his training and equipment needed i.e., firearm, vest, radio, laptop, desk, chair and other miscellaneous supplies.</p> <p>Number of Youth Served: 500</p> <p>Intensive Probation Supervision - \$145,717</p> <p>The salaries listed are for 2 Deputy Probation Officers assigned to supervise high risk youth ordered into the Court Day School Program as well as dedicated youth from the Correctional</p>	<p>Stephanie Stoeckel, Deputy Chief</p> <p>sstoeckel@madera-county.com</p>

Camp Aftercare program. The Court Day School program is a minimum of 180 days in length and includes electronic monitoring as well as daily afterschool programming until 4pm. The programming consists of substance abuse counseling groups, mentoring with related activities, Aggression Replacement Training and community service. These youth received intensive treatment/education and supervision due to their high risk status. The Correctional Camp Aftercare population was provided similar intensive supervision including 30-90 days on house arrest and counseling services as they transitioned back into their respective communities.

Number of Youth Served: 155

Life/Independent Living Skills Training/Education - \$15,120

This funding provides for a contracted instructor who provided weekly instruction in life skills and Choice Theory towards housed in the Juvenile Detention Facility as well as the cadets in the Correctional Camp Program. The life skills provide a multitude of curricula that enhanced soft skills for job preparedness as well as social skills. The Choice Theory curriculum models improved decision making skills through cognitive restructuring and acts as an intervention program. The contract instructor also provided support to Probation staff who instructed said curriculum in the institutions and Court Day School program.

Number of Youth Served: 60

Individual Mental Health Counseling - \$27,309

This funding provides approximately 2/3 of a nearly full time mental health clinician assigned to the Correctional Camp. The clinician also works with selected youth at the Juvenile Detention facility and assists at the Court Day School Program periodically, to provide individual and group therapy. The County contracted Medical Provider for the correctional institutions pays the remaining portion of said position.

Number of Youth Served: 75

Other Direct Services - \$50,851

This funding provides for a Probation Technician dedicated to dealing with targeted at risk youth populations specifically an informal probation caseload and the deferred entry of Judgment cases (DEJ). This position was newly created as a direct result of this YOBG funding.

Number of Youth Served: 90

Marin	<p>Alcohol and Drug Treatment - \$37,619</p> <p>The Probation Department used YOBG funds to supplement the Family Connections program. Family Connections is an intensive alcohol and drug treatment program that utilizes Multi-Dimensional Family Therapy (MDFT) for youth and families experiencing difficulties related to substance abuse. This program is operated under a contract with Bay Area Community Resources (BACR), a local, community-based organization that provides a variety of counseling services for youth.</p> <p>Number of Youth Served: 40</p> <p>Aggression Replacement Therapy - \$24,536</p> <p>The Probation Department used YOBG funds to supplement the Family Connections program. Family Connections is an intensive alcohol and drug treatment program that utilizes Multi-Dimensional Family Therapy (MDFT) for youth and families experiencing difficulties related to substance abuse. This program is operated under a contract with Bay Area Community Resources (BACR), a local, community-based organization that provides a variety of counseling services for youth.</p> <p>The \$9,814 represents funds from a CalGRIP grant dedicated to training ART facilitators for this effort.</p> <p>Number of Youth Served: 0</p> <p>Functional Family Therapy - \$95,290</p> <p>YOBG funds were used to support the Department's Programs of Responsive Treatment and Linkages (PORTAL) program. Originally established using funds from the Mentally Ill Offender Crime Reduction (MIOCR) grant, this program has staff trained in Functional Family Therapy, and provides services to high risk youth and families in the juvenile justice system.</p> <p>Number of Youth Served: 79</p> <p>Intensive Probation Supervision - \$84,415</p> <p>In conjunction with the Marin County Office of Education, the Probation Department combined both JJCPA and YOBG funds to provide intensive services to youth at the local continuation</p>	<p>Kevin Lynch, Probation Analyst</p> <p>klynch@ co.marin.ca.us</p>

	<p>school site. These services include not only intensive probation contacts, but also counseling, assistance in completing community service requirements, and opportunities for job placement and internships.</p> <p>Number of Youth Served: 170</p> <p>Restorative Justice - \$10,433</p> <p>The Probation Department operates a Victim Offender Reconciliation Program (VORP), which seeks to increase offenders' understanding of the impact of their delinquent behavior by facilitating face to face meetings between victims and offenders. The Department combined funds from both YOBG and JJCPA to support the program.</p> <p>Number of Youth Served: 30</p>	
Mariposa	<p>Intensive Probation Supervision - \$88,473</p> <p>Mariposa County has developed an intensive caseload that includes minors who have been assessed as at risk for out of home placement and minors who have shown a high propensity for failure on regular supervision. This caseload includes minors who are currently in placement facilities and detention facilities.</p> <p>The probation officer maintains frequent contact with these minors and their families in an attempt to rehabilitate the minor's. Programs have been developed such as "Aggression Replacement Therapy" and "Toward No Drugs" over the course of the last year in an attempt to give these minors evidence based tools to help them rehabilitate.</p> <p>Number of Youth Served: 100</p> <p>Other – Intensive Caseload Support – \$19,968</p> <p>Mariposa County has used funds from the Youthful Offender Block Grant to give the intensive caseload officer tools and training to assist in the performance of his duties. These tools include the use of a county vehicle, including fuel and insurance, for the officer to check on these minors compliance in a number of settings including their home and school. A cell phone was purchased so that the officer can maintain constant contact with the minor, the minor's family or any facility in which the minor may be placed.</p> <p>The officer received training in Aggression Replacement Therapy, Case Plan development and</p>	<p>Vicki Meisels, Business Manager</p> <p>vmeisels@ mariposaco.org</p>

	<p>Drug and Alcohol Recognition from YOBG funds to assist the officer in using the best evidence based practices in the performance of his duties.</p> <p>YOBG funds have been used to pay for office expenses that are a normal part of the intensive caseload as well as some fixed assets such as officer equipment, chairs and filing cabinets.</p> <p>Number of Youth Served: 100</p>	
Mendocino	<p>Intensive Probation Supervision - \$138,614</p> <p>The Intensive Supervision Program funds one full time Deputy Probation Officer II to supervise an intensive caseload of Spanish speaking juvenile probationers. Several of the juveniles on this caseload are considered part of our gang caseload and are included in the statistics reported through the JJCPA Rural Gang Unit. This Probation Officer also provides assistance interpreting for other Juvenile Probation Officers to ensure accurate communication with the juvenile and their family, the Court, and with the Probation Officer supervising the case. Salaries and benefits also include one .25 FTE Deputy Probation Officer III Supervisor.</p> <p>Services and supplies include office supplies, equipment maintenance, law enforcement supplies, drug testing supplies, local mileage, non-STC training expenses, general liability insurance, rent, utilities and other operating expenses. Cost is calculated as a percentage of the base salaries charged to this program.</p> <p>Number of Youth Served: 48</p> <p>Risk and/or Needs Assessment - \$44,183</p> <p>The Probation Department fully implemented use of the PACT risk and needs assessment in 2009-10. An assessment is completed at disposition for all probationers. During the pre-implementation period in 2008-09 and at the beginning of full implementation, it became apparent that data collection and data entry related to the assessment is very time consuming. Probation Officers were spending many hours on these tasks that would otherwise have been spent delivering direct services to juvenile probationers. YOBG funds one .5 FTE Legal Secretary to assist with data collection, data entry, case plans, and other clerical assistance related to the assessment process.</p> <p>Services and supplies include office supplies, equipment maintenance, law enforcement supplies, drug testing supplies, local mileage, non-STC training expenses, general liability insurance, rent, utilities and other operating expenses. Cost is calculated as a percentage of the base salaries charged to this program.</p>	<p>Heidi Dunham, Administrative Services Manager</p> <p>dunhamh@co. mendocino.ca.us</p>

	Number of Youth Served: 192	
Merced	<p>Day or Evening Treatment Program - \$988,330</p> <p>The Probation Department has contracted with Behavioral Interventions (BI) to operate a comprehensive multi-service day reporting center. During FY2009-10 a total of 137 wards were referred into the program. As of June 30, 2010 45 have completed the program. The juvenile wards referred to the Merced Day Reporting Center are minors that have either completed the custody portion of the Bear Creek Academy or have been ordered into the Bear Creek Academy Home Commitment Program. The services provided by the Day Reporting Center include an assessment to identify every participants risks and needs. Based on the results of the assessment, a personalized treatment plan is developed to treat the issues that lead to the minor's delinquent behavior. BI staff monitor the participant's progress in education, treatment and training groups. The staff also facilitate cognitive restructuring therapy to teach how to think and act in a positive responsible way. An educational component that, through the use of the Merced County Office of Education, delivers comprehensive educational programming. BI also offers an employability resource center that provides work readiness training and educational support.</p> <p>Number of Youth Served: 137</p>	<p>Pat Highlander, Division Director</p> <p>phighlander@ co.merced.ca.us</p>
Modoc	<p>Juvenile Hall - \$28,841</p> <p>Modoc County does not have a juvenile hall and must contract with Lassen, Trinity, and Siskiyou Counties for Juvenile hall placements. Placements are usually short-term, consistent with the need for public safety and the needs of the youth. Placement in the hall can also be used as a sanction by the Delinquency Prevention and Treatment team and the court for negative behavior. MCPD will use YOBG funds to augment juvenile has services to Modoc County youth placed in a hall, such as 24-hour monitoring, needed medications and/or medical care.</p> <p>Number of Youth Served: 37</p> <p>Camp - \$4,095</p> <p>As Modoc County tries to encourage behavioral change, and at times juveniles are placed in camp programs and the funds from YOBG also help with the county costs for this purpose.</p>	<p>Nancy Richardson, Financial Officer</p> <p>nancyrichardson @co.modoc.ca.us</p>

Number of Youth Served: 1

Electronic Monitoring – \$4,010

Modoc County prefers not to have to send our juveniles to the Juvenile Halls if they are able to be monitored closely to ensure the public safety with electronic monitoring. The YOBG funds are used to help the county use this way of monitoring our youth who are at risk of going to the juvenile hall, or need to have closer supervision.

Number of Youth Served: 30

Staff Salaries/Benefits - \$20,314

Due to the Recession and severe budget cuts, particularly in the Modoc County General Fund, Modoc County Probation Department is facing possible lay-offs in 2010/2011. The county has received a federal grant that will pay the salary of 1 Probation Officer through June, 2011, so we used some of the YOBG funds. Modoc County Probation Department has 2 Juvenile Probation Officers, 1 Chief, 1 Assistant Chief and 1 office support staff person.

Number of Youth Served: 40

Contract Services - \$13,000

Modoc Probation contracts with our professional drug court co-coordinator to help to oversee that all agencies work together and address each juvenile in delinquency court with all the services that apply to each individual and help to make sure that any issues are addressed in delinquency court. These YOBG funds help to pay for this service.

Number of Youth Served: 8

Other - \$23,500

Due to the Recession and severe budget cuts, particularly in the Modoc County General Fund, Modoc County Probation Department is facing possible lay-offs in 2010/2011. In order to ensure funding to keep the On-Call officers to be available 24 hours a day for law enforcement issues with our youth and emergencies we use some of the YOBG funding for this purpose.

Number of Youth Served: 40

	<p>Community Service - \$5,354</p> <p>The Community Work Service program is for all probation youth and youth from Juvenile Traffic Court who are assigned CWS hours. The program develops sites, provides supervision, and the development of pro-social skills as well as doing a service to the community in an effort to teach the juveniles responsibility.</p> <p>Number of Youth Served: 51</p>	
Mono	<p>Juvenile Hall - \$25,150</p> <p>Mono County does not operate a full-service juvenile hall. For those youths requiring juvenile hall detention/commitments, we utilize beds in Inyo County and Trinity County Juvenile Halls. These beds are on as-needed basis. When used, Inyo County charges \$95.00 per day. Trinity County charges \$75.00 per day. During the year 2009/2010, we held 7 minors meeting YOBG criteria for a total of 133 bed days. Additionally, we incurred \$3,475 in medical costs while these youth were detained.</p> <p>Number of Youth Served: 7</p> <p>Intensive Probation Supervision - \$33,811</p> <p>YOBG funding was used to pay 25% of the juvenile probation officers salary and benefits during the 2009/10 years. This position spent time providing intensive supervision services o those youth at risk of continuing to re-offend and progress further into the juvenile system. Intensive services included supervision/monitoring, drug/alcohol testing, oversight of community service hours, oversight of alcohol/drug counseling, restitution collection and close monitoring of their educational plans.</p> <p>The total juvenile caseload including those youth receiving YOBG services carried by this officer is between 25 to 30 minors.</p> <p>Number of Youth Served: 7</p> <p>Equipment - \$35,000</p> <p>YOBG funds were used to purchase a transport van used to transport youth to and from juvenile hall. This was a replacement vehicle for an older van with over 175,000 miles.</p>	<p>Beverlee Bryant, Chief Probation Officer</p> <p>bbryant@ mono.ca.gov</p>

	<p>Mono County does not have a juvenile hall. Youth requiring secure holds are transported to either Inyo County or Trinity County juvenile halls. Inyo County Juvenile Hall is approximately a 270 mile roundtrip from Court. Trinity County Juvenile Hall staff meets our staff at the 1/2 way point resulting in just a 400 mile roundtrip from Court.</p> <p>Due to our inclement weather and mountainous terrain, a reliable 4 wheel drive vehicle is a must for both the safety of the minors and staff. A new vehicle was necessary to continue our transport program.</p> <p>During 2009/10 we transported 8 children for a total of 22 trips.</p> <p>Number of Youth Served: 8</p>	
Monterey	<p>Juvenile Hall - \$444,114</p> <p>The Wellington M. Smith, Jr. Juvenile Hall is a short-term, 114-bed detention facility, built in the late 1950's.</p> <p>Juvenile Hall provides secure confinement for those juveniles under the age of 19 who: face pending charges for criminal acts and/or probation violations; are awaiting transfer to the probation department's Youth Center, the state Department of Juvenile Justice, or other juvenile and adult institutions; are pending placement in foster homes or group homes; or are serving short-term, court-ordered custody, typically 90 days or less.</p> <p>Youth receive medical and mental health services as needed. A psychologist is available four afternoons per week, and a psychiatrist spends four hours every Thursday afternoon in the facility. The facility's schoolteachers, who are provided by the Monterey County Office of Education (MCOE), offer an accredited school curriculum for all grade levels. On a daily basis, staff provides classes. School is in session year around with only short breaks for traditional holidays.</p> <p>Parents, grandparents, and legal guardians may visit minors in-custody during regularly scheduled visiting hours on weekends; parents also may visit their children for 15 minutes within 24 hours of the individual minor's booking into custody.</p> <p>Instructional Programs at Juvenile Hall: in-custody time is utilized for the early and immediate exposure and engagement in supportive rehabilitation programs.</p> <p>The Postpone Program – This peer-to-peer program provides persuasive arguments and instruction to both male and female minors about how to avoid pregnancy. Minors from the Youth Center provide the instruction; the program's strength is the communication among peers</p>	<p>Norma Aceves, Management Analyst</p> <p>acevesn@ co.monterey.ca.us</p>

who can relate to each other.

Seven Challenges – This is a evidence-based program. Minors are provided counseling as well as workbooks that offer exercises and questions to answer. Progress is recorded in a journal. This is a program that typically extends beyond the minor's stay in Juvenile Hall.

Independent Living Skills – This program is designed to help juveniles develop skills that will allow them to become self-sufficient. The program has three essential components: employment skills; leadership skills; and basic living skills. In the first component, the juveniles learn how to complete a job application, the appropriate clothes to wear, how to handle a job interview, and how to appropriately interact with adults. The second component addresses self-esteem issues, teaches speaking skills, and demonstrates how to serve as a role model. In the third component, participants learn how to cook, balance a checkbook, understand credit, manage anger, and other skills necessary to become independent.

Number of Youth Served: Unknown

Camp – \$405,761

Youth Center residents often have failed multiple placements or other rehabilitative programs. Most have identifiable psychological diagnoses, psychiatric disorders and behavioral impairments. In addition to alcohol and substance abuse treatment, residents also address pregnancy prevention, from both a male and female perspective; young parenthood; and gang involvement issues.

The Youth Center's collaborative and community partnerships embrace an extensive team approach to expose residents to social and educational rehabilitation and reunification opportunities. They work together to achieve an integrated, therapeutic environment for residents and their parents or guardians, to understand and address the causes of the resident's delinquent behavior, gang involvement and/or alcohol/drug addictions. This approach integrates individual, group, and family therapy.

Up to sixty male residents, between the ages of 13 and 18 years, are housed in-custody at the Youth Center, on four bays Laguna, Gavilan, Pinnacles, and Ventana. Residents attend a structured, nine to twelve month program, designed to heighten their successful return home and reintegration into the communities.

Through and Beyond – Transition to Success: Residents who successfully complete their program at the Youth Center are transitioned into supervised aftercare. The goal of the aftercare program is to assist minors in their transition from structured environment of the Youth Center, back to traditional family relationships and positive community affiliations, with school and job placement, transportation and counseling. The probation officer provides intensive supervision; the majority of aftercare participants are placed on electronic monitoring.

	<p>Number of Youth Served: - Unknown</p> <p>Day or Evening Treatment Program - \$166,811</p> <p>Evening Reporting Center is a short-term, structured after school educational environment for probation wards that have violated the technical terms and conditions of their probation. It offers them an opportunity to correct their negative behaviors, which would otherwise result in detention and formal violation of probation proceedings.</p> <p>The program is designed to educate and redirect the attitudes and behaviors of selected probation violators and prevent them from failing probation and committing new law violations, without employing a locked detention sanction. Successful participants will hopefully return to the community with a greater insight into the social factors which contributed to their delinquency.</p> <p>This strategy is geared to reduce Juvenile Hall overcrowding by redirecting eligible participants, who do not pose a serious threat to the community or themselves, to structured, supervised activities during after-school hours.</p> <p>Curriculum: Youth are provided services such as cognitive skill building, substance abuse counseling, anger management, tutoring, job skills, organized recreation, gang awareness and family counseling.</p> <p>The center operates Monday through Friday between the hours of 4:00 p.m to 8:00 p.m. The hours between 3:00 p.m. to 4:00 p.m and 8:00 p.m. to 9:00 p.m are designated for transporting the youth to and from the program. The program continues to operate through school vacations and holiday periods, but is closed on all County holidays. Dinner is served between the hours of 6:00 p.m. to 7:00 p.m.</p> <p>Number of Youth Served: 98</p> <p>Vocational Training - \$37,309</p> <p>This program provides vocational training and/or job skills in basic construction, painting and landscaping, while providing assistance in resume writing, job referrals and outside referrals for personal growth, work ethics, mentoring, and life skills classes (such as banking).</p> <p>Number of Youth Served: 58</p>	
Napa	Day or Evening Treatment Program - \$187,366	Lynn Perez, Staff

	<p>The Evening Reporting Center (ERC) serves as a community based alternative to detention and provides supervision of non-violent offenders with highly structured and well supervised group activities during high risk periods. One Deputy Probation Officer (DPO) is dedicated to coordinate ERC activities and to supervise youth while they are in attendance in ERC. The ERC DPO reports to the assigned DPO's of youth who participate in ERC and communicates and conferences with the assigned DPO's regarding the youths progress in ERC.</p> <p>The purpose of the ERC is to:</p> <ol style="list-style-type: none"> 1) provide youth who are repeatedly in violation of their court orders with an alternative to incarceration; 2) reduce the number of low risk offenders from being placed in juvenile hall as a sanction; 3) reduce the likelihood of re-arrest and allow youth to remain in their homes; and 4) provide additional services to youth at risk of re-offending. The probation officer will coordinate services with community based counseling agencies to provide Evidence Based Practices (EBP) programming and cognitive behavior groups which will target: education, substance abuse, anger management, gang awareness, and life skills to youth on formal probation.. Additionally, youth may be ordered by the court to be placed on Electronic Monitoring Program (EMP) when these youth are released to return home from Juvenile Hall. <p>Number of Youth Served: 60</p> <p>Intensive Probation Supervision - \$142,593</p> <p>The purpose of the Napa County Probation Intensive Supervision Services Program is to enhance rehabilitative treatment programs and services offered by Probation to high risk youthful offenders residing in the community and/or returning to the community from group homes or camp. One full time Deputy Probation Officer is dedicated to this caseload and is responsible for monitoring very high risk youth who will receive intensive supervision. A .25 position is dedicated to a Deputy Probation Officer who is responsible for supervising a caseload of high risk youth re-entering the community from camp.</p> <p>Number of Youth Served: 67</p> <p>Pro-Social Skills Training - \$78,355</p> <p>Napa County probation officers have been trained to be cognitive behavior facilitators who run groups that target criminogenic factors. These programs focus on changing antisocial attitudes,</p>	<p>Services Manager</p> <p>lynn.perez@ countyofnapa.org</p>
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	<p>feelings and peer associations and include training in self control and self management. A .75 position is dedicated to a Cognitive Behavior Coordinator who is responsible for coordinating cognitive behavior groups; facilitating cognitive behavior groups; and maintaining a data base for collection of information for the purpose of annual reporting and quality assurance.</p> <p>Number of Youth Served: 170</p>	
Nevada	<p>Other Secure/Semi-Secure Rehab Facility - \$20,550</p> <p>Fout Springs Solano County, through their Probation Department, provides an in-custody Probation Camp program designed to restructure unacceptable anti-social behaviors of youth. The Fout Spring Youth Facility is located at a remote site and uses a Boot Camp three phase program model based on best and evidenced based practices proven to be effective at the Fout Springs facility. During Phase I, youth focus on learning acceptable living standards in a group setting. Phase II focuses on leadership and responsibility including communication skills, goal setting, decision making and accepting responsibility for their decisions. High academic standards including vocational education and physical training are also part of this phase. The focus of Phase III is to prepare youth for re-entry into the community by addressing family relation issues, setting up AA and NA program connections, and developing a six-month plan of action prior to release. In FY 09-10, we sent one juvenile to Fout Springs and who completed successfully the six month program.</p> <p>Number of Youth Served: 1</p> <p>Alcohol and Drug Treatment - \$38,225</p> <p>Adolescent substance abuse counseling delivered at community based sites, school sites, and at the Carl F. Bryan II Juvenile Hall, by experienced staff and clinical supervisors. The program focuses on education about substance abuse, consequences of substance abuse, conflict resolution and solution focused behavioral changes.</p> <p>These services fall under Nevada County's JJCPA program umbrella. The programs funded by JJCPA are 1) Emergency 601/Bed space, 2) School Resource Officer and Community Outreach and 3) Alternative schools Probation Officer programs.</p> <p>Number of Youth Served: 210</p> <p>Aggression Replacement Therapy - \$12,188</p>	<p>Darlene Woo, Administrative Services Officer</p> <p>Darlene.Woo@ co.nevada.ca.us</p>

Aggression Replacement Training program for juveniles detained at the Carl F. Bryan II Juvenile Hall.

Number of Youth Served: 113

Gender Specific Programming for Girls - \$9,668

Girls Circle is a model of structured support groups for girls from 9-18 years old. It is designed to foster self-esteem, help girls maintain authentic connection with peers and adult women in their community, counter self-doubt, and allow for genuine self-expression through verbal sharing. Every week a group of girls will meet. During this time the girls take turns talking and listening to one another about their concerns and interests. Themes are introduced which relate to the girls' lives-such as being a girl, trusting ourselves, friendships, body image, goals, competition, and decision-making.

To participate, girls only need to have the desire, make a commitment to attend the meetings, and agree to follow certain circle guidelines such as: No-put downs or interruptions, offer experiences-not advice; keep the focus on oneself; and keep what's said in the group private. Girls are free to share at their own pace. The Girls Circle does not aim to provide advice, but encourages girls to share experiences that are helpful to one another.

Our purpose is to encourage the development of strength, courage, confidence, honesty, and communication skills for girls. Our goal is to enhance girls' abilities so they are able to take full advantage of their talents, academic interests, career pursuits, and potential for healthy relationships. When girls voice their ideas and opinions in a safe environment, it strengthens their confidence and encourages them to express themselves more fully. Girls also gain greater awareness of their options and strengthen their ability to make choices that are consistent with their values, interests, and beliefs.

Girls Circle meets on a weekly basis at Juvenile Hall; each session lasts ninety minutes.

Number of Youth Served: 59

Gender Specific Programming for Boys - \$10,389

Our Journey is a weekly group for boys, held at the Juvenile Hall and based along the same lines as Girls Circle. The average number of boys in attendance is six, and each youth participates for four weeks. The focus of the group is to improve self esteem by reinforcing

desirable personal traits such as honor, self respect, ethics, and treating others with compassion and caring. Classes emphasize a participant's current self concept, contrasted with what our society values in a well adjusted young man coming of age. The idea of each participant setting positive goals for their journey into manhood, and then remaining true to each of the identified target areas forms the basis for graduation and subsequent self assessment. The class utilizes current events, for example a well known athlete who donates time and money to a charitable cause, as teaching aids. The instructor's own experience as a decorated veteran of the military lends credence to this endeavor.

Number of Youth Served: 78

Parenting Education - \$600

Parent Project Facilitator services focuses on education, parenting skills and tools for aiding in successful rearing of adolescent children through guided behavior changes as well as providing Juvenile Drug Court counseling and therapy services.

Number of Youth Served: 5

Other Direct Services – *Juvenile Hall Case Coordinator Program* – \$36,953

Each minor who is placed in the Juvenile Hall is assigned a Case Coordinator, who is responsible for completing an "Assessment and Plan" to be completed during the first two weeks of a minor's stay. Based on a youth's history, the assessment includes (but is not limited to) information related to offense history, substance abuse, educational level, counseling and family reunification needs. It is the Coordinator's responsibility to develop a plan to identify the most appropriate resources available within the Juvenile Hall based on current programs and services. Additionally, Coordinators are responsible for making regular contact with the minor's parents to ensure they are fully aware of visiting times, obtain any necessary medical treatment authorization, and to provide progress reports.

The assessment, plan, and subsequent documentation are maintained in the minor's folder. Coordinators develop personalized "reward contracts" for each minor, which allow the youth to obtain certain privileges (home pass, in- house pass, early release). They personalize these contracts to benefit a youth based on specific needs identified in the assessment. For example, a young person who has a history of substance abuse may have a stipulation that they need to attend Narcotics Anonymous classes to meet the criteria for the reward contract. Weekly evaluations are completed and placed into the Juvenile Hall electronic case management system, which include the minor's weekly behavior grades and progress level. An "exit

	<p>summary” is also completed for any departing minor who has been in the facility for more than 30 days. A Senior Group Supervisor reviews the reports prepared by the Case Coordinator, and will make suggestions and add input when necessary. A consistent emphasis on facilitating participation in programs to bolster self-esteem and promote pro-social activities informs the selection of services provided to each youth in residence at Juvenile Hall.</p> <p>Number of Youth Served: 223</p>	
Orange	<p>Camp - \$2,911,436</p> <p>The PRIDE Program was specifically designed to house wards in a secure setting who receive lengthy commitments due to the seriousness or high level of sophistication of their offending behavior. Many of these wards would have previously been candidates for commitment to the DJJ as non 707(b) offenders.</p> <p>The Youth Leadership Academy is designed to house older wards who have a high level of need for transition and reentry services.</p> <p>Wards in both programs are assigned to a unit correctional officer, participate in a tiered level system, receive drug and alcohol counseling from outside providers, and attend a comprehensive academic program. Furthermore, the PRIDE minors have the opportunity to participate in Pro-Social Skills Training (ART©), tattoo removal, and job skills training through the Puppies and Wards Program. The YLA program utilizes Thinking for a Change as its cognitive restructuring model. Additionally, staff in both programs facilitates a wide variety of group programs including sports leagues, work crews and life skills classes. Throughout their stay in these programs, minors can earn furloughs that focus on reestablishing familial relationship and other reentry services. DPO's are specifically assigned to the program wards to provide transitional re-entry services that begin in custody and intensive supervision upon release.</p> <p>The YOGB funds dedicated to these two programs provides for the staff and facilities costs to operate our Youth Leadership Academy as well as one unit within our Juvenile Hall. The professional services dollars provided counseling services to the wards in these programs.</p> <p>Number of Youth Served: 118</p> <p>Home on Probation - \$1,524,763</p> <p>The Juvenile Court Work Program provides an alternative to incarceration for appropriate offenders. Wards on the JCWP are held accountable for their criminal or violational behavior through structured work on the weekends while maintaining prosocial activities during the week. Typically, a juvenile will serve 20 eight-hour days (10 weekends) on a work crew.</p>	<p>Brian Wayt, Director, Admin. and Fiscal Division</p> <p>Brian.wayt@ prob.ocgov.com</p>

	<p>The Accountability Commitment Program provides intensive supervision / re-entry services for appropriate wards released early from custody commitments. All participants in the program are supervised utilizing electronic monitoring equipment. This allows for these minors to be served in a community based setting and return to their homes in the evening.</p> <p>The program is a collaborative effort between the Probation Department and Orange County Department of Education. Wards participate in the on site program five days a week from 7 a.m. to 5 p.m., and on weekends they participate in work crews. They receive academic instruction in the morning and participate in life skill programming in the afternoons. Wards are assigned on work crews to do weed abatement, graffiti removal, and other projects benefiting the community. DPO's are specifically assigned to this program to assist participants while holding them accountable for complying with the rules of the program.</p> <p>The YOBG funds dedicated to these programs offset the staffing costs to operate both the work program as well as the ACP program. In addition, there are some dollars set aside to offset the costs of electronic monitoring and associated S&S costs.</p> <p>Number of Youth Served: 619</p>	
Placer	<p>Camp - \$263,753</p> <p>Placer County utilized semi-secure camp placements that specialized in mental health and substance abuse treatment, independent living skills and vocational training to provide intensive residential treatment to facilitate the individual's reentry into the community. Placer County has existing bed space contract with multiple counties including El Dorado, Yuba, Colusa and Del Norte. The served population presented a variety of factors including poor socialization, severe substance abuse and mental health needs and a lack of family resources to help with successful reunification. Placer County placed 24 youths that received services such as Therapeutic Behavior Services (TBS), Aggression Replacement Therapy (ART), substance abuse counseling, family counseling and reunification services. Other Boot Camps provide culinary arts training as well as basic construction and fire fighter programs.</p> <p>These services also included staff time necessary to not only secure and manage placements but also to conduct visits and work with families, employers, and community based organization to support the offender's successful transition from placement back into the community.</p> <p>Number of Youth Served: 24</p> <p>Other Secure/Semi-Secure Rehab Facility - \$43,782</p> <p>In addition to incurring the cost of two DJJ Diagnostic reports, the Placer County Probation Department had transitioned 8 DJJ commitments back to the community. These services</p>	<p>Karen M. Lund, Juvenile Division Manager</p> <p>klund@ placer.ca.gov</p>

	<p>included providing detention assessments, risk needs assessments and case plans that were utilized to determine appropriate levels of supervision services. Subsequently this population required services such as mental health and substance abuse treatment, individual and group therapy, vocational training, Independent Living Skills resources, housing services job placement, housing and employment related skill building.</p> <p>Number of Youth Served: 8</p> <p>Electronic Monitoring - \$19,159</p> <p>Placer County Probation utilized the Electronic Home Monitoring equipment to provide more intensive supervision for our at risk youth that are placed in the community. The equipment allows our Probation Officers the ability to track our juvenile offenders while allowing these offenders to attend school, counseling and treatment. Additionally, minors are able to reunify with their families while holding the minors accountable for their behavior.</p> <p>Number of Youth Served: 180</p> <p>Other Direct Service - \$4,306</p> <p>This category captures all the medical and dental costs of the minors while away at the camp or ranch discussed in category three above.</p> <p>Number of Youth Served: 5</p>	
Plumas	<p>Juvenile Hall - \$42,279</p> <p>Eight juveniles were housed at an out-of-county, contracted Juvenile Hall facility during the course of the fiscal year 2009-2010</p> <p>Number of Youth Served: 8</p> <p>Electronic Monitoring - \$890</p> <p>Plumas County re-implemented the Electronic Monitoring program for juveniles in fiscal year 2009-2010. Nine juveniles requiring a higher level of supervision but who do not pose a threat to the community utilized this program while remaining in their homes.</p> <p>Number of Youth Served: 9</p>	<p>Monica Richardson, Department Fiscal Officer</p> <p>monicarichardson@countyofplumas.com</p>

	<p>Gender Specific Programming for Girls - \$19,071</p> <p>Approximately 40 juvenile females participated in the first year of Plumas County's Girls Circle program, facilitated by one Probation Assistant. One Probation Assistant attended training on Girls Circle.</p> <p>Number of Youth Served: 40</p> <p>Life/Independent Living Skills Training/Education - \$10,000</p> <p>Online JV courses offered by Third Millennium include Under the Influence, Alcohol-Wise-Juvenile, Marijuana 101, Marijuana 101-Juvenile, and Parent-Wise.</p> <p>Number of Youth Served: 200</p> <p>Mental Health Screening - \$3,000</p> <p>Three comprehensive mental health evaluations were conducted during fiscal year 2009-2010.</p> <p>Number of Youth Served: 3</p> <p>Risk and/or Needs Assessment - \$3,491</p> <p>Plumas County is part of the Northern California Probation Consortium for PACT. Program administration costs and software license fees are paid to Allvest Information Services, Inc.</p> <p>Number of Youth Served: 0</p>	
Riverside	<p>Other Placement - \$5,469,178</p> <p>During Fiscal Year 2009/2010, 98 minors received services through Riverside County Probation Department's Youthful Offender Program (YOP) located at Indio Juvenile Hall, Twin Pines Ranch, and Van Horn Youth Center. Minors placed at YOP consisted of high-risk Non-707(b) offenders that would have been ordered to the Division of Juvenile Justice prior to the state's realignment. The overall goals of the YOP program were to provide individualized treatment programming for high-risk youth in order to reduce recidivism and facilitate the youth's re-entry into the community.</p> <p>The 2009/2010 program consisted of a three phase program designed to assess, treat, educate,</p>	<p>Cherilyn Minus, Senior Accountant</p> <p>cminus@ rcprob.us</p>

	<p>and monitor the minor's development and re-integration. Phase 1 was located at Indio Juvenile Hall and consisted of assessment and treatment plan development using the Positive Achievement Change Tool (PACT) test, an evidence-based risk/needs tool that also developed an individualized case plan for each minor. Phase 1 also consisted of an educational and medical assessment. Phase II addressed the minor's treatment and educational needs according to the minor's case plan. Treatment was provided by a team of mental health therapists and probation correction officers trained in facilitating youth programs. Programs that were available at YOP consisted of "Teaching Pro-Social Skills," "Thinking for a Change," Individual and Group Therapy, Gang Awareness, Anti-Substance Abuse, Victim Awareness, Life Skills, Parenting, vocational education and several support programs. Overall, a majority of the YOBG funds were expended on the housing of minors and salaries for staff that were dedicated to the treatment and successful reintegration of each minor. YOBG funds were also used to implement the PACT test, strengthen the vocational education component, and purchase youth programming materials.</p> <p>Number of Youth Served: 98</p> <p>Re-Entry or Aftercare Services - \$370,557</p> <p>Phase III of the YOP program encompassed a comprehensive enhanced aftercare program that provided intensive community-based supervision of minors released from YOP and other placement programs. Aftercare officers followed minors throughout their participation in YOP, from initial assessment through reintegration into the community. Four full-time equivalent aftercare officers each carried a maximum caseload of 25 cases, thus ensuring a more successful, individualized approach to community reintegration. Services included: re-entry counseling, job placement, emancipation, mental health and substance abuse referrals, individual and family counseling, and transitional housing assistance.</p> <p>Number of Youth Served: 98</p>	
Sacramento	<p>Ranch - \$2,886,591</p> <p>In Fiscal Year 2009-2010 YOBG funding supported 1.0 Probation Division Chief, 1.0 Assistant Division Chief, 6.0 Supervising Probation Officers, 14.0 Deputy Probation Officers, and 1.0 Sr. Office Assistant who provided services at the Sacramento County Boys Ranch (SCBR). SCBR is a remote, 125-bed, secured 24-hour commitment facility designed for older, more sophisticated male wards with a history of serious or extensive delinquent behavior. The underlying philosophy of the Boys Ranch is accountability, development of offender competency and reunification. The length of stay for wards committed to the Boys Ranch ranges from 105</p>	<p>Eileen Radford, Accounting Manager</p> <p>RadfordE@ saccounty.net</p>

days to a maximum of one year, including the furlough component. Minors committed to the Ranch program are provided with opportunities for personal growth and social development. They are encouraged to take responsibility for their behavior in the community. In furtherance of these goals, various educational, counseling and evidence based services are provided. Evidence-based services included Aggression Replacement Therapy (ART) and Dr. Barbara Armstrong's Criminal Lifestyles programs. Additionally, SCBR offered individual and group counseling; job skills; anger management; drug and alcohol awareness, abuse and prevention; and victim awareness programs.

Number of Youth Served: 380

Other Placement - \$2,050,000

The Placement Division has the responsibility for the supervision of juvenile offenders that have been committed to an out-of-home placement program by the Juvenile Delinquency Court. The Probation Department is charged with facilitating appropriate placement of minors in group homes, residential treatment centers and/or with foster family agencies and programs out-of-state. Placement minors are among the most difficult population of offenders to manage and supervision of placement youth requires a high level of expertise and knowledge. Types of placement programs include: Sex Offender Treatment, Residential Substance Abuse Treatment, Pregnant and/or Parenting Teens, Anti-gang Counseling, Behavioral Modification, Dual Status - Mental Health / Probation (Government Code 7572.5 – 7572.55), Arsonist / Fire Setters, and Developmentally Delayed / Alta Regional Services. Officers in the Placement Division must meet mandated requirements including monthly face-to-face contact with minors and parents, 15-day reports to the Court until minor is placed, 6-month review reports on each minor, Transitional Independent Living Plans for minors age 16 and older, and Indian Child Welfare Act (ICWA) findings. Officers must also meet other requirements including obtaining consent for psychotropic medications, obtaining appropriate clothing for minors prior to placement, guardianship petitions, termination of parental rights proceedings, appointing educational surrogates, and performing home evaluations. In Fiscal Year 2009-2010, YOBG funding supported 1.0 Division Chief, 3.0 Supervising Probation Officers, 6.0 Sr. Deputy Probation Officers, 14.0 Deputy Probation Officers, 2.0 Probation Assistants, 2.0 Sr. Office Assistants, and 1.0 Office Assistant II.

Number of Youth Served: 460

Family Counseling - \$801,667

YOBG funded 1.0 Supervising Probation Officer, 1.0 Sr. Deputy Probation Officer and 3.0

Deputy Probation Officers who formed the Juvenile Mental Health (MH) Unit. In addition, YOBG funded a provider contract. In collaboration with the River Oak Center for Children, and the County Department of Health and Human Services, the MH Unit provided youth with diagnosable mental health disorders a comprehensive evaluation, evidence-based Multisystemic Therapy (MST) services, and intensive community supervision. MST offers a focused, short-term approach to working with children, their families and community organizations to address severe emotional disturbances and teaches children, school officials, family members and peers to identify and address factors leading to problem behaviors. MST focuses on improving the family's capacity to overcome the known causes of delinquency and it promotes the parent's ability to monitor and discipline their children and replace deviant peer relationships with pro-social friendships. Family-based programs, such as Multisystemic Therapy, have been proven effective with chronic and violent juvenile offenders according to the Office of Juvenile Justice and Delinquency Prevention (OJJDP).

Number of Youth Served: 39

Other Direct Service - \$856,566

The Sacramento County Probation Department began aligning its business practices with Evidence Based Practices (EBP) and principles approximately six years ago and has been consistently working to successfully embed EBP throughout all Probation operations. In Fiscal Year 2009-2010 YOBG funded 1.0 Senior Deputy Probation Officer, 3.0 Deputy Probation Officers and 1.0 Administrative Services Officer I to further this mission. The Senior Probation Officer and 1.0 Deputy Probation Officer were assigned to Juvenile Field and administered the Positive Achievement Change Tool (PACT) assessment using motivational interviewing techniques at Intake. The PACT is an evidence-based risk and needs assessment tool used to determine each offender's risk to re-offend and assist in the development of a case plan targeting the offender's individual needs. The other 2.0 Deputy Probation Officers assessed service providers and worked to build capacity in the community. They also provided quality control and identified gaps in services and developed and/or enhance programs with evidence based curricula where needed. In addition, they provided reentry services for youth committed to SCBR, which included developing an action plan that involved the minor, parent, and probation officer and explored a wide range of community based services and resources such as: employment, vocational training, education, pro-social activities, or counseling. The Administrative Services Officer I was responsible for administration. The Sacramento County Probation Department began aligning its business practices with Evidence Based Practices (EBP) and principles approximately six years ago and has been consistently working to successfully embed EBP throughout all Probation operations. In Fiscal Year 2009-2010 YOBG funded 1.0 Senior Deputy Probation Officer, 3.0 Deputy Probation Officers and 1.0

	<p>Administrative Services Officer I to further this mission. The Senior Probation Officer and 1.0 Deputy Probation Officer were assigned to Juvenile Field and administered the Positive Achievement Change Tool (PACT) assessment using motivational interviewing techniques at Intake. The PACT is an evidence-based risk and needs assessment tool used to determine each offender's risk to re-offend and assist in the development of a case plan targeting the offender's individual needs. The other 2.0 Deputy Probation Officers assessed service providers and worked to build capacity in the community. They also provided quality control and identified gaps in services and developed and/or enhance programs with evidence based curricula where needed. In addition, they provided reentry services for youth committed to SCBR, which included developing an action plan that involved the minor, parent, and probation officer and explored a wide range of community based services and resources such as: employment, vocational training, education, pro-social activities, or counseling. The Administrative Services Officer I was responsible for administrative support of the grant and data collection and analysis.</p> <p>Number of Youth Served: 2,011</p>	
San Benito	<p>Life/Independent Living Skills Training/Education - \$889</p> <p>The Abuelos Program is facilitated by probation officers supervising at risk wards. The program is designed to help probation wards reconnect with their family and their family origins. The youth learn the value of their culture, traditions and important themes that are present in their families today through family interviews and research. The wards complete a comprehensive research paper for which they are granted school credits.</p> <p>YOBG funds were used to pay for service and supplies for program preparation and instruction. The Probation Department held one Abuelos Program during 2009-2010 fiscal year. The Abuelos Program ran two hours, once a week for a period of 27 weeks.</p> <p>Number of Youth Served: 12</p> <p>Parenting Education - \$1,750</p> <p>A probation officer currently supervising an intensive caseload has been certified in Redirecting Children's Behavior by the International Network for Children and Families. Parent education classes were taught to parents of minors who were in custody, in out-of-home placement or at risk of being removed from home. Parents learned tips on using logical consequences, setting limits and achieving peaceful resolution to conflicts.</p> <p>YOBG funds were used to pay for a portion of the probation officers time for certification,</p>	<p>Rita Campbell, Admin. Service Specialist</p> <p>rcampbell@ cosb.us</p>

	<p>program preparation and parent instruction. The Probation Department held 5 parenting courses during the 2009-2010 fiscal year. Classes ran one hour, once a week for a period of six weeks.</p> <p>Number of Youth Served: 63</p> <p>Contract Services - \$63,134</p> <p>NAME OF PROGRAM: HOLLISTER YOUTH ALLIANCE Probation Officers in charge of high risk cases and Hollister Youth Alliance case managers use a family meeting model to work collaboratively with local agencies, schools, families, and the youth to improve services and provide direction and support to the families with children in custody, out-of-home placement or at risk of being removed. Risk assessment tools are conducted on youth by probation officers to assist with identifying family and social risks and strengths. Measurable case plans are collaboratively created and updated as needed.</p> <p>NAME OF PROGRAM: PAULA NORTON Provided initial pre-testing, tutoring and post-testing of Early Intervention Program minors who have unique learning style profiles that made it difficult for them to be successful in a standard classroom setting. An objective of the program was to help these children understand themselves as learners, and in so doing help them become more successful spellers and readers.</p> <p>NAME OF PROGRAM: KING AND ASSOCIATES This training provided minors with Health Realization principles and core concepts to improve and enhance the ability of the participants to resolve conflicts, handle stress and make better decisions. The training provided practical applications in ability to respond calmly to others, to work together and to handle pressure and crisis situations.</p> <p>NAME OF PROGRAM: RANCHO CIELO A day treatment program that successfully designed and implemented a comprehensive set of programs for youth. The program services middle and high school age youth facing multiple risks. Minors attended an accredited school in the morning and participate in vocational training, mental health and substance abuse counseling in the afternoon.</p> <p>Number of Youth Served: 77</p>	
San	Other Secure/Semi Secure Rehab Facility - \$4,099,035	Sean Engelhardt,

Bernardino	<p>The Gateway program is a two phased treatment program created in response to the passage of SB-81. The Gateway - West program (Phase 1) is a secure treatment facility to house minors who have committed non-707(b) offenses who can no longer be committed to the Department of Juvenile Justice. The Gateway - RYEF program (Phase 2) is a semi-secure treatment facility to house minors who have committed non-707(b) offenses who can no longer be committed to the Department of Juvenile Justice. The total program has a 44 bed capacity, averaging a per bed expenditure of \$93,159.89.</p> <p>Phase I provides: assessments, establishment of the treatment plan, orientation to the program and structure and the beginning of cognitive programming, and continued education.</p> <p>Phase II provides: job skills development, completion of education, continuing of education (trade, vocational, college courses) job placement and family reunification.</p> <p>Programming components include: assessment, education, medical and vision treatment, psychiatric services, psychological intervention, social intervention, Matrix substance abuse program, Aggression Replacement Training, Phoenix Curriculum gang intervention, employment preparation and placement, Arise (parenting), mental health, youth council, and Regional Occupational Program. The professional aspects of the programs are funded with YOBG funds and other components, such as Phoenix Curriculum, are supported through additional sources.</p> <p>The San Bernardino County Superintendent of Schools provides education services: GED/High school diploma, placement testing, life skills, computer skills, college preparation and college enrollment, Individual Special Education testing and services, library on-grounds, literacy program at CSUSB.</p> <p>Number of Youth Served: 68</p> <p>Home on Probation - \$4,270,898</p> <p><i>In the "Other Expenditures" category the amount of \$48,947 is for rent for High Desert field service office.</i></p> <p>The High Risk Juvenile Supervision units are focused on community safety and protection. The population to be served is comprised of the most sophisticated, criminalistic minors who are at high risk to reoffend, based upon the administration of the COMPAS assessment. Technical violations are responded to and cognitive restructuring is offered via referrals to services. High-level intervention will include searches, drug testing, frequent home calls and collateral contacts, and referrals to community based programs. Specialized caseloads within this unit will include gender-responsive and sex offender caseloads.</p>	<p>Staff Analyst II</p> <p>sengelhardt@prob.sbcounty.gov</p>
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	<p>The Medium Risk supervision units serve a population of minors identified as requiring significant treatment intervention based upon their criminogenic needs, as assessed by the use of the COMPAS instrument. Needs should be targeted using motivational interviewing techniques and rewards systems, and a system of graduated sanctions. Individualized treatment plans and smaller caseloads will allow officers to assist minors with behavior change. Family will be involved and referrals to cognitive behavioral programs will be required.</p> <p>These supervision units currently have 38 employees assigned to them.</p> <p>Number of Youth Served: 2,595</p>	
San Diego	<p>Juvenile Hall - \$4,665,324</p> <p>The County of San Diego Probation Youthful Offender Unit detention program provided custody, programming, coordination and oversight of services to ensure the needs of participant youth are met. The East Mesa Juvenile Detention Facility utilized up to two units for male wards. Female wards participated at the Kearny Mesa Juvenile Detention Facility. Assessments are conducted to measure participant's levels of alcohol and drug involvement, risk and resiliency, educational level, and competencies. Individual case plans are developed and YOU participants are monitored for compliance. Re-entry planning by the multi-disciplinary team is an integral part of services to determine housing, educational, and vocational needs upon release to the community.</p> <p>Probation Staff: 2 Supervising POs, 2 Senior POs, 7 CDPO II, 19 CDPO I, 2 Correctional Counselors, 1 Records Clerk.</p> <p>Number of Youth Served: 148</p> <p>Home on Probation - \$1,388,186</p> <p>The youth have assigned Probation Officers who assisted in the transition from detention, which included frequent visits with the probationers and referrals to community-based mental health and alcohol and drug treatment programs, continuing education, and job readiness program. Probationer's participation in these programs was monitored for compliance with case plans and Court orders. Re-entry planning by the multi-disciplinary team is an integral part of services to determine housing, educational and vocational needs upon entry into the community.</p> <p>Upon participants release to the community, intensive supervision will begin while addressing the youth's assessed needs in the community. The Supervision Officer will have frequent contacts with the probationers as well as referring and monitoring the offender's participation in</p>	<p>Cecilia Pilpa, Senior Accountant</p> <p>Cecilia.pilpa@ sdcounty.ca.gov</p>

	<p>internal and community-based treatment/programs, educational or vocational programs, employment and compliance of Court orders to include payment of restitution/fines. Continued supervision and monitoring will also emphasize the gains that the offender has made, and develop plans so that the offender will maintain their achievements with emphasis on self sufficiency and community integration. The offender's progress will be reviewed by the Supervision Officer every three months.</p> <p>Additionally, youth in the community will continue their services from the same contracted staff that were assisting them in custody as well as the same Alcohol Drug Program Specialist (ADPS). The focus will continue to be on education, work readiness and maintenance of the learned skills they received during their incarceration. Maintenance groups in reference to A.R.T. will be conducted by contracted staff as well as maintenance groups in reference to substance abuse will be conducted by ADPS Counselors. Additionally, youth will be referred to in and outpatient treatment programs and housing if applicable. Youth referred to in and outpatient treatment programs will be monitored by the Community Unit's ADPS Counselors.</p> <p>Probation Staff: 1 Supervising PO, 2 Sr. PO, 5 DPOs, 2 Alcohol and Drug Specialists, 1 Probation Aide.</p> <p>Number of Youth Served: 74</p> <p>Vocational Training - \$742,174</p> <p>San Diego Probation has contracts with County Office of Education for vocational and work readiness training. This training will improve youth's chances for being productive and law abiding member of the community and promote their advancement toward independence and self sufficiency. The work readiness program consists of training workshops that include job search techniques; portfolios of resumes, job applications, references, and cover letters; financial literacy in budgeting, checking accounts, and credit; and career development. Additional services are information on industry requirements for education, work experience, required job skills, career opportunities, and life skills; referrals to workforce programs and other community resources.</p> <p>Probation had contract with community-based organizations to provide cognitive and behavioral training, literacy training, and mentoring. Educational groups included aggression replacement training, victim impact/awareness, violence prevention, gang influence, and gender specific training. These services augmented the vocational and work readiness skills.</p> <p>Number of Youth Served: 148</p>	
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	<p>Staff Training/Professional Development - \$2,495</p> <p>The goal of San Diego Probation's training program is to raise and maintain levels of staff competency while carrying out the department's mission. Youth Offender Unit (YOU) attended the following training:</p> <ul style="list-style-type: none"> Beyond Trauma-A Healing Journey for Women, Palm Spring, CA Sixth Calif. Wraparound Institute, Los Angeles, CA Girls Risk Factors, Trends, and Strategies, San Diego, CA Youth Leadership Training, San Diego, CA Adolescent Health Summit, San Diego, CA <p>Number of Youth Served: N/A</p> <p>Equipment - \$94,763</p> <p>Probation Department purchased various equipment to improve Probation staff Training opportunities, communications, safety, and supervision capacities. Included on this cost are ongoing IT Costs to provide computers, automation and communication technology to Probation staff.</p> <p>Number of Youth Served: N/A</p>	
San Francisco	<p>Staff Salaries/Benefits - \$347,035</p> <p>The Juvenile Probation Department (JPD) has dedicated the majority of its YOBG funds to the development and implementation of a new program model at its Log Cabin Ranch. The new program is based on the Missouri Model that shifts the focus from a rule-based compliance model to one of self reflection and group process for residents. No longer do staff operate from a perspective of custodial supervision, where rules and behaviors are the primary indicators of success. Today, introspective group meeting work is the primary criterion for release. The approach doesn't rely only on formal group interactions, but involves heightened levels of engagement from staff to youth in all activities, functions, and movement.</p> <p>FY 2009/2010 was the first phase of implementation. As such, JPD held the population at LCR down to one cohort of 12 youth to allow for time to develop the program, and hire and train new staff. JPD plans to introduce a new cohort of youth with each new fiscal year through FY 2012/2013 when the facility reaches a population of 48 to 50 youth. The plan is aggressive and relies not only on support from the State through YOBG, but also on the County through increased general fund contributions. JPD strongly believes in the efficacy of this program model, and is committed to its success.</p>	<p>Allison Magee, Director of Administrative Services</p> <p>allison.magee@ sfgov.org</p>

The biggest challenge to the development and implementation of the MYSI model at San Francisco’s Log Cabin Ranch has been timing. While JPD was requesting capital repairs, expanded programming, and new staff, the City was experiencing a record budget crisis. As such, YOBG has been critical to JPD’s efforts to create a model ranch program for delinquent boys.

With YOBG funds, JPD has brought to Log Cabin Ranch an Assistant Director, a Senior/Supervising Counselor, four line counselors and an additional Probation Officer dedicated to reentry planning and aftercare for LCR graduates. These additional positions have expanded our organizational capacity so LCR is more self-sustained and better able to coordinate its many programmatic and operational needs.

In total, YOBG funds support about 15% of the total salaries and fringe budget for the facility.

Number of Youth Served: 32

Staff Training/Professional Development - \$282,000

SF JPD contracted with the Missouri Youth Services Institute (MYSI) to conduct a series of trainings around the Missouri Model, the national best practice in ranch and detention facility operations. Starting in July of 2009, JPD funded over 180 days of training, coaching and observation for all of its Log Cabin Ranch staff and contractors.

The most comprehensive training session was a two-week overview of the MYSI model and its key concepts. All staff and contractors participated in the training, which broken down into the following modules:

- Module 1, Circle of Treatment
- Module 2, Correctional vs. Therapeutic
- Module 3, Beliefs and Philosophies
- Module 4, Systems Thinking
- Module 5, Problems vs. Symptoms
- Module 6, Group Dynamics
- Module 7, Assessing and Moving Groups (Tuckman Model)
- Module 8, Crises Management
- Module 9, Professional Boundaries
- Module 10, Group Processing and Facilitation
- Module 11, Group Builders/Team Building (Practicum)
- Module 12, Human Dignity

The MYSI training was the foundation to JPD’s efforts to rebuild the LCR program from a

compliance based model to one of group and staff interactions. JPD continues to work with MYSI and is currently focusing on LCR's management roles, reporting, and organizational structure.

Number of Youth Served: N/A

Electronic Monitoring - \$30,000

SFJPD dedicates a portion of YOBG funding to support a contract for electronic monitoring services. Electronic monitoring is used as a detention alternative, allowing youth to remain in their community and to benefit from a wide range of community-based interventions while in the adjudication process.

Number of Youth Served: 106

Job Readiness Training - \$318,780

A critical component to the new program at Log Cabin Ranch is vocational education and training. Best practices show that the most successful programs for delinquent youth include intensive aftercare planning with a heavy emphasis on job skills.

The size and location of Log Cabin Ranch, a 75,000 square foot campus on 600 acres of property in rural San Mateo County create a wide range of opportunities for its residents. In determining the appropriate programming, JPD sought to take full advantage of the facility's location as well as the local economy and job market. In doing so, JPD established a contract with the San Francisco Conservation Corps (SFCC) to oversee a program for residents that includes basic job and life skills. Residents participate in on-site project-based learning opportunities that are coordinated with their school curriculum and other programs. Projects include the design and construction of a kitchen garden, the removal and replacement of a concrete courtyard area, construction of picnic tables and benches, amongst others. In the coming year, the SFCC will expand its curriculum to introduce residents to the "green collar" sector. Themes will focus on growing industries such as energy, transportation, environmental clean-up, parks and open space, recycling/reuse, and storm water and waste water management.

The SFCC also works with Good Will Industries to run the RAMP-SF, a city-wide job training and placement program for high-risk young people in San Francisco. Youth may apply and register for the program while residing at LCR, creating a seamless transition into the program after graduation.

JPD counselors and staff work closely with residents to create extensive aftercare plans that include job readiness. On-site providers conduct job assessments to create sustainable work

plans for youth that include their strengths, weaknesses, and interests. In FY 2009/2010, JPD also used YOBG funds to support summer job programs for high risk youth. Funding supported a range of paid summer job opportunities for LCR graduates as well as other probation youth.

Number of Youth Served: 32

Recreational Activities - \$33,092

All of the programming at Log Cabin Ranch was planned to compliment the environment and help develop resident's social and life skills. Urban Sprouts, a local community-based service provider was funded to create a program similar to the Edible School Yard developed by Alice Waters in the Berkeley Public Schools.

Through Urban Sprouts, youth maintain a large kitchen garden and small fruit orchard. The garden includes individual planter boxes (constructed by the youth in their work with the SFCC) for each resident and a large communal garden. Residents grow a wide range of fruit and vegetables and prepare them as meals through the Urban Sprouts program. The produce is also used in the daily meals served in the kitchen. The program is supported by both the SFCC and the school through coordinated curriculum and projects.

LCR has also joined the many intermural sports teams where residents compete in basketball, kickball, volleyball, and other sports. In addition, residents go on frequent educational field trips to organic farms, aquariums, and other sites.

Number of Youth Served: 32

Capital Improvements - \$224,891

A fundamental component of the MYSI model and the new Log Cabin Ranch program was the physical environment surrounding the residents. JPD sought to create a calming, comfortable, home-like environment where residents feel safe. In doing so, the Department hoped that residents would be freer to address the reasons for their stay, and not be distracted by their surroundings. In addition, JPD wanted residents to take ownership of their surroundings and to respect the facility as they would their own home. With a more home-like environment, basic life-skills and positive behavior could be constantly reinforced.

In FY 2009/2010 JPD renovated its dorm at LCR. The space, formally, a barrack style single large room was dilapidated, with missing floor tiles, broken furniture, and two long rows of institutional beds. After the renovation, the space has been carpeted and painted and divided into two dorms (that can be expanded to four dorms when the population grows) that each have 12 dorm-style twin beds, a living space complete with couches and arm chairs, and a long table

	<p>for homework, games, or other activities. In addition, the “tower” which was the raised counselor station in the middle of the room is now a storage area, and staff are with the residents, either in group sessions on the couches or at a desk in the sleeping area at all times. Security cameras were also installed to promote the safety of both the youth and staff in addition to enhanced security objectives.</p> <p>The transformation of the space is evident in the behavior of the youth. After more than a year, no furniture has been vandalized or broken, and youth independently train new residents on the care of their living space.</p> <p>Number of Youth Served: N/A</p> <p>Other Procurements - \$115,360</p> <p>Equipment funded through YOBG included the new dorm furniture such as couches, chairs, bookshelves, tables, 30 beds, desks, and other accessories. In addition, JPD purchased six long wooden dining tables to replace the institutional-style octagonal multi-use tables located in the dining hall.</p> <p>Previously, LCR residents ate in silence, broken into groups of four or five youth. Staff ate at their own table and the meal was served in a single file cafeteria line. With the implementation of the new model, staff and residents eat together family style at the long tables. Discussions are encouraged and meals are served family style. While this change was made with little fanfare, it had a tremendous impact on the tenor of the meals and on the culture of the facility. As in many homes, meal-time conversations can be important learning and sharing moments. This new design fosters that idea.</p> <p>Other procurements were related to promoting the safety and addressing minor facilities maintenance costs such as upgrading the fire alarm system by adding a new enunciator.</p> <p>Number of Youth Served: N/A</p>	
San Joaquin	<p>Camp - \$125,568</p> <p>In July 2009, the San Joaquin County Probation Department, with the assistance of the School of Criminal Justice at the University of Cincinnati, revised the existing Camp program and created the Camp Peterson Program. Camp Peterson has three goals: 1) to provide a secure, intensive, high fidelity, evidence-based treatment program for moderate to high-risk youth 2) to reduce the length of stay and recidivism for moderate to high-risk youth and, 3) to provide high quality intensive aftercare services that support community and family reunification and stability. The program is based on a Cognitive-Behavioral Therapy (CBT) model with a focus on targeting criminogenic risk factors through cognitive restructuring and skill acquisition. Youth are</p>	<p>Deborah L. Maffei, Accountant II</p> <p>dmaffei@sjgov.org</p>

participating in structured CBT groups, and individual and family interventions. All Camp Peterson staff are currently delivering treatment services to youth. The dosage varies by risk level so that higher risk youth get more intensive and longer treatment. The length of the program has been based on each youth's risk and needs, as well as progress in treatment, and lasts between nine and twelve months.

YOBG funds a Probation Officer III and expenditures for Camp graduation ceremonies, one vehicle, and one cellular telephone.

Number of Youth Served: 148

Home on Probation - \$441,529

The County Supervision Unit supervises juveniles who score moderate-high to high risk on the PACT, as well as those placed on informal or diversion by the Court. The probation officers provide delinquency prevention, crisis intervention, and supervision services. These officers are responsible for reassessing youth and making corresponding changes to the case plan. Officers monitor compliance with the case plan and conditions of probation, and file violations of probation when necessary.

YOBG funds two Probation Unit Supervisors, two Probation Officer III's, two Probation Officer II's, six cellular telephones, four vehicles, and incentives and bus passes for the Vocational Education Program.

Number of Youth Served: 257

Gender Specific Programming for Girls - \$113,890

The San Joaquin County Probation Department has dedicated a Probation Officer III to provide gender specific intervention and prevention programming for in and out of custody female youth in order to create positive changes within their lives and to reduce the rate of recidivism in female juvenile delinquency. The Probation Officer facilitates Aggression Replacement Training and other weekly group sessions. The female youth also receive individual and group mentoring and coaching, as well as Life Skills training.

This Probation Officer currently maintains a caseload not to exceed more than 30 female youth to ensure the female youth are intensively supervised through weekly contacts either at home or school. YOBG supervises one Probation Officer III position and one cellular telephone.

Number of Youth Served: 27

Re-Entry of Aftercare Services - \$231,142

All youth paroled back to the jurisdiction of San Joaquin County were screened by the multi-agency screening committee to develop a re-entry plan. The committee reviewed each youth's needs and determined the appropriate course of action and available resources to assist in meeting those needs. Assistance was provided to obtain financial assistance (general relief and temporary aid to needy families), vocational training and job placement, and obtaining either a high school diploma or G.E.D.

Many youth who have previously been removed from parental custody and committed to out-of-home placement return to the community. Previously, these youth were provided few services, as typically most were over the age of eighteen. The Probation Department recognizes that it is critical for these youth and their families to receive supportive transitional services, close supervision, and coordinated case management in order for them to successfully reintegrate back into the community. These youth, along with other high-risk youth, may be placed in the Family Visions program and receive wraparound services. A validated risk and needs assessment tool will be utilized in developing the re-entry plan, and referrals will be made to Cognitive Behavioral Therapy groups, which may be facilitated by the probation officers.

A Probation Officer III will work closely with these high risk youth to provide support, supervision, and coordination of services among all of the involved service providers.

Additionally, the Probation Officer III will also provide intensive supervision services to the DJJ returnees who are not for one reason or another in the Youthful Offender Vocational Education Program. The identified youth, along with other high-risk youth, may be placed in the Family Visions program and receive wraparound services. Appropriate referrals are made to Cognitive Behavioral Therapy groups, which may be facilitated by the probation officers.

One probation officer also supervises youth who are participating in the Youthful Offender Vocational Education Program, which assists youth in obtaining their high school diploma or G.E.D while learning vocational skills and life skills, and with job placement upon completion of the program. The youth receives monetary incentives at various stages of program completion to afford them the opportunity to become self-sufficient.

YOBG funds one Probation Officer III, one Probation Officer II, one vehicle, and two cellular telephones.

Number of Youth Served: 92

Risk and/or Needs Assessment - \$865,611

The San Joaquin County Probation Department has implemented a validated risk/needs assessment instrument (PACT) for all youth entering the Juvenile Justice System. The results of the PACT aid in identifying appropriate dispositions, treatment referrals to evidence based programs, and developing re-entry plans for those youth returning home after detention in

	<p>Juvenile Hall, the Camp, or out-of-home placement. Criminogenic needs are identified, assessed, and prioritized to allow probation officers to make informed decisions. Youth are scored on their risk to reoffend, and resources are focused on the moderate-high to high-risk youth in an effort to reduce future criminality and recidivism by utilizing evidence based practices.</p> <p>All youth booked into Juvenile Hall are assessed using the Detention Risk Assessment Instrument (DRAI), a validated assessment tool used to make a determination as to whether the youth should remain detained or be released from custody pending their court proceedings. The results of these validated risk/need assessment instruments are used to complete mandated Title IV-E case plans that target each youth's individual criminogenic needs. Youth are regularly reassessed, and case plans are modified accordingly.</p> <p>YOBG funds two Probation Officer III's, three Probation Officer I/II's, and two Senior Office Assistants.</p> <p>Number of Youth Served: 2,767</p> <p>Other Direct Service - \$108,370</p> <p>The University of Cincinnati Corrections Institute (UCCI) worked with San Joaquin County in the implementation of evidence-based programming for San Joaquin County Probation Department. UCCI developed the Cognitive Behavioral Model (CBT), facilitated the implementation, trained and coached staff, and provided the framework for quality assurance. The department has offered CBT groups on the living units and at Camp Peterson.</p> <p>As an enhancement to the program model, 44 Probation Officers, Detention Officers and Mental Health Clinicians were trained and certified to facilitate Aggression Replacement Training (ART). The department offered ART classes in our Juvenile Institutional Facility, Camp Peterson, and Community Supervision.</p> <p>Number of Youth Served: 311</p>	
San Luis Obispo	<p>Electronic Monitoring - \$27,764</p> <p>The Electronic Monitoring that is used by the Probation Department is a GPS based system for youth who are a high risk to the community. EM uses a state of the art Global Positioning System that is backed by a 24/7 Offender Monitoring Center and a geographical information system database. This EM automatically tracks and monitors the location of the youth in real-time anywhere in the world, while also providing supervising officers round-the-clock cellular communication capabilities with the youth. EM is staffed by a Juvenile Services Officer (JSO) who provides a high level of supervision of the minors by using frequent home visits. The JSO</p>	<p>Michael Dutra, Chief Deputy Probation Officer</p> <p>mdutra@ co.slo.ca.us</p>

also monitors the minor's school, work and treatment attendance as applicable. The goal of EM is to prevent the further victimization of the community by the minors in the program.

Number of Youth Served: 58

Gang Intervention - \$111,702

These YOBG funds are used to staff the Youth in Action Program (YIA) with a Deputy Probation Officer and for supplies for the program. The program will focus on youth between the ages of 10-14 years old who are at-risk for membership or association with a criminal street gang. The program will provide youth with an intensive 18-week school-based intervention and education curriculum exploring the dynamics behind gang membership and affiliation, challenge the myths behind gang culture, and teach youth viable alternatives to the gang lifestyle. Participants will learn cognitive behavioral strategies to reduce violence through effective communication, conflict resolution, refusal and critical thinking skills. The objectives of the program are to positively impact the amount of gang related crime, improvement in school attendance, academic performance and reduction of conflict in school and in the Community for program participants, participants will learn and utilize communication, refusal and conflict resolution skills to reduce conflict, develop pro-social values and beliefs.

Number of Youth Served: 56

Mentoring - \$93,282

The Probation Department has entered into collaboration with Cal Poly University and Associate Professor Doctor Roslyn Caldwell to begin The Bakari Project. The project is a mentoring program that was developed by Dr. Thomas A. Parham in 1994 at the University of Irvine and serves as an alternative to incarceration for system involved youth. The project objectives include implementation of treatment interventions and prevention, assisting youth in resocializing their behavior, exposure to prosocial activities, and helping to reduce recidivism. The project consists of two hour weekly sessions for 52 consecutive weeks and substance abuse groups. Each minor is assigned a mentor who is a Cal Poly University student intern. Parents and/or guardians of the minors are encouraged to participate in the program. Services for the parent consist of parenting skills training and support groups in both English and Spanish. The mentors guide the minors in interventions, which promote educational and psychological development and resocialization. The interventions include anger management, positive relationship development, communication skills, career development, substance abuse, leadership and prosocial activities. This program targets moderate and high risk wards.

	<p>Number of Youth Served: 48</p> <p>Other – Case Management System License – \$80,942</p> <p>The Probation Department purchased a case management system (Monitor) that was implemented beginning in the 09-10 budget year. These YOBG funds will be used for the annual associated cost with the system. The Monitor system allows the Department to manage all aspects of Juvenile Probation cases. This system allows an efficient delivery of services and tracking of the individual offenders. It also allows the tracking of statistical information to measure the effectiveness of interventions used by the Department.</p> <p>Number of Youth Served: N/A</p> <p>Other Direct Service – Cognitive Behavior Therapy – \$148,517</p> <p>Cognitive behavior therapy (CBT) helps a person overcome difficulties by identifying and changing dysfunctional thinking, behavior, and emotional responses. This involves helping people develop skills for modifying beliefs, identifying distorted thinking and changing behaviors. Research has shown that CBT is promising method of rehabilitative treatment for probation offenders. Probationers have been found to distort cognition, which impairs their ability to correctly read social clues, accept blame, and morally reason. This distorted thinking can lead them to continue to recidivate. CBT targets this distorted thinking which has the positive effect of reducing recidivism. The Probation Department will use CBT to reduce recidivism of high and moderate risk offenders. Many of these wards were once eligible for commitment to DJF.</p> <p>Number of Youth Served: 71</p>	
San Mateo	<p>Juvenile Hall – \$897,716</p> <p>Youthful Offender Block Grant funds were used to support salary and benefits costs for staff in the most secure unit in the Youth Services Center (Juvenile Hall). This unit houses youth who may have been otherwise sent to the Department of Juvenile Justice. The total includes the salaries and benefits of nine staff, care and maintenance costs for the youth, and administrative overhead costs. All youth on this unit receive an individual case plan and transitional services.</p> <p>Number of Youth Served: 132</p> <p>Camp - \$338,339</p>	<p>Sharon Jones, Management Analyst</p> <p>sjones@co. sanmateo.ca.us</p>

Youthful Offender Block Grant funds were used to partially fund care of youth at the County's Camp Glenwood for boys. Established in 1961, Camp Glenwood serves high-risk young men who are facing extended detention at the County's juvenile hall. Located about 30 miles south of San Mateo in La Honda, the Camp provides a structured residential setting with services addressing the boys' serious issues around education, behavior, family, substance abuse, and gangs. The average daily population in 2009 was 31.

Boys are court-ordered to stay at Camp Glenwood for approximately six months. During that time, staff work intensively with boys on controlling their impulses and anger, graduating from high school or achieving a GED, and sustaining positive relationships. Special services include mental health and substance abuse counseling and gang intervention. The youth participate in meditation and emotion regulation classes provided by the Mind Body Awareness Project. Boys participate in a yearly house-building project with Habitat for Humanity, an annual week-long hiking trip, and a holiday wreath-making business that raises money for activities throughout the year.

Number of Youth Served: 3

Other Secure/Semi-Secure Rehab Facility - \$54,287

Funds from the Youthful Offender Block Grant were used to fund the residential care for youth at the Fouts Springs Youth Facility, which is operated by Solano County Probation and is located in Colusa County. The program focuses on providing a structured environment for youth where they can learn to co-exist with others, accept responsibility, and understand the consequences of their behavior. Youth complete a case plan and may participate in life skills and vocational programming as well as Aggression Replacement Therapy.

Number of Youth Served: 1

Home on Probation – \$270,733

Youthful Offender Block Grant funds were used for salary and benefits costs for one Deputy Probation Officer in the juvenile intensive supervision unit and two Deputy Probation Officers in the aftercare program for boys transitioning from the County's Camp Glenwood for boys to the community. These Officers have caseloads of high-risk felony offenders with serious behavioral issues.

Number of Youth Served: 131

Individual Mental Health Counseling - \$337,845

Youthful Offender Block Grant funds were used to provide behavioral health and recovery services for youth at the County's Youth Services Center (Juvenile Hall). These services include crisis intervention, evaluation, treatment, psychiatric medication, behavioral management, and continuing care referrals. Treatment may also include cognitive behavioral therapy, substance abuse education, parenting skills and domestic violence prevention training, and trauma-informed treatment.

These funds are also used to provide contract behavioral health services at the Margaret J. Kemp Camp for Girls. The contractor, Youth and Family Enrichment Services, provides gender-specific and trauma-informed individual, group, and family therapy. In addition, the contractor facilitates a Saturday Multi-Family Group of girls and their family members to increase effective communication in the family.

Number of Youth Served: 549

Recreational Activities - \$88,700

The Youthful Offender Block Grant funds two community based organizations for therapeutic recreational programs. The Art of Yoga Program is a gender-specific program that uses yoga practice and concepts as well as creative arts to teach emotion regulation and self-esteem. The program operates at the Margaret J. Kemp Camp for girls four days per week and once per week at the Youth Services Center (Juvenile Hall).

The Mind Body Awareness Project helps youth gain impulse control strategies and create healthier lifestyles for themselves and their communities. Staff use principles and practices of meditation, yoga, and group process to teach emotion regulation. MBA provides services at Camp Glenwood for Boys as well as at the Youth Services Center (Juvenile Hall).

Number of Youth Served: 269

Re-Entry or Aftercare Services - \$256,625

Youthful Offender Block Grant funds were used to fund two Deputy Probation Officer positions to provide transitional and aftercare services for youth at the County's Camp Glenwood for boys and the Youth Services Center (Juvenile Hall). These Officers facilitate the youths' return to the community, working with them to compile an individual service plan and make arrangements for housing and other basic needs, employment/education, mental health counseling, and other services.

Number of Youth Served: 138

<p>Santa Barbara</p>	<p>Aggression Replacement Therapy - \$4,200</p> <p>YOBG funds were used to train the three Community Action Commission (CAC) mentors in Aggression Replacement Training (ART) facilitation. ART is used in the community and institutional settings. ART sessions are held in the Los Prietos Boys Camp and Academy programs, at the Santa Maria Juvenile Hall (SMJH), and in the community in the three regional areas of the County. ART is used by a Senior Juvenile Institution Officer (JIO) assigned to the SMJH's YOBG commitment program. In addition to providing general case management services for all youth in that program, the Senior JIO also facilitates weekly ART sessions. ART is also used by mentors assigned to regional caseloads of YOBG offenders. These mentors work for a community-based organization (CBO) and provide ancillary support services to YOBG funded Probation Officers. The mentors have been formally trained in ART and co-facilitate group sessions in the community with trained Probation Officers. These sessions are open to all YOBG eligible offenders and are held in each region of the County. A total of \$4,200 of YOBG funds were used to pay for the mentors' training. The YOBG funded Senior JIO provided 27 ART sessions to six (6) detained youth and the CBO mentors provided 87 sessions to 18 youth in the community. Additional ART facilitators at the Camp and in the community provided sessions to another 44 youth with unrelated grant funding. The goal of the program is to support prosocial behavior of aggressive, acting-out or delinquent adolescents. As a performance measure, youth who complete ART are tracked six months after completing the program to determine if they have been arrested for a subsequent violent offense.</p> <p>Number of Youth Served: 24</p> <p>Intensive Probation Supervision - \$624,576</p> <p>YOBG funds three Senior Deputy Probation Officers (DPO); one Senior JIO; two JIOs; one Probation Assistant (PA) and a small portion for Global Positioning Satellite (GPS) surveillance. The three Senior DPO are assigned to supervise caseloads of YOBG eligible youth who meet internal requirements for supervision. Caseloads are capped at 20 offenders and serve a specific geographic region of the County. These Officers coordinate activities with assigned YOBG funded CBO mentors for referrals to academic, vocational, counseling, and recreational programs. Officers are responsible for a high level of contact with youth and their family members in the home and community. The YOBG commitment program provides a maximum security setting for youth who cannot be safely maintained in the community, either in their home under probation supervision, in an out-</p>	<p>Damon Fletcher, Administrative Deputy Director</p> <p>dfletch@co.santa-barbara.ca.us</p>
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of-home placement program, or shorter-term Camp detention program. YOBG funds one Senior JIO who provides case management services to the YOBG youth in the commitment program. The two JIOs serve as Community Transition Officers (CTO) and monitor all graduates of the Camp Programs upon their return home. The CTOs begin their involvement with Camp participants at least 30 days prior to graduation. They coordinate with Camp staff, including medical and mental health personnel, the youth, the parents or guardians, and the assigned DPO in developing a comprehensive aftercare plan. The CTOs facilitate transition back to the community with referrals, drug testing, and home and school visits for a 90 day post-graduation period. A PA funded by YOBG provides support services to these and other related efforts. YOBG funds supported a GPS surveillance pilot project for six youthful offenders to bolster existing supervision strategies. The funds paid for the GPS equipment for the project (\$299). The pilot, although limited in scope, proved to be successful. It saved 187 juvenile hall bed days as Officers reduced the number of commitment days recommended to the court. Additionally, the youth selected to participate in this program had previously spent months in custodial care. The outcomes for this particular intensive probation supervision strategy are to decrease new law violations, custody confinement, increase school and program attendance, increase high school graduation rates and enrollment in higher education, and support a transition to law-abiding and self-sufficient lifestyles for participants.

Number of Youth Served: 256

Mentoring - \$178,166

Three mentors are funded through YOBG funding. The Probation Department contracts with the Community Action Commission (CAC) for mentoring services for youth who are on the YOBG probation supervision caseloads. The mentors are required to have bi-weekly contact with the youth assigned to them and also work closely with the youth's family members. They coordinate activities with the assigned YOBG Senior DPOs and will contact youths in their homes, the community, and school or at the SMJH or Camp Programs, if detained. CAC mentors make referrals to other community organizations for academic, vocational, counseling, and recreational programs. Mentors also coordinate independent living skills development and preparation. They will also assist DPOs with ART by co-facilitating sessions with YOBG offenders in each regional area of the County. Participants and their family members should be able to demonstrate positive familial relationships within six months as expressed by the participating youth, their parents, the DPO and as indicated by a pre and post survey. Eligibility for and referral to employment programs are also measured and facilitated by the mentors.

Number of Youth Served: 83

Individual Mental Health Counseling - \$56,330

YOBG funds individual and group counseling services within the community setting and in the SMJH.

Probation currently holds contracts with various providers under the JJCPA for individual counseling and treatment and mentoring and has expanded these contracts for similar counseling services under YOBG. The expanded counseling services commenced July 1, 2010, and will be documented in the next YOBG report.

YOBG funds were used for a short-term mental health hospitalization in an out-of-county behavioral medical center for a youthful offender in April of 2009. YOBG funds were also used for mental health services provided to detained youth in the YOBG commitment program. Participating youth have regular mental health counseling and attend weekly case conferences with the YOBG funded Senior JIO, as well as weekly appointments with the assigned YOBG Senior DPO. Where appropriate, youth in the custody program will participate in ART, Restorative Justice, and "Individual Treatment Options" that address issues including alcohol/drug abuse, alternatives to gang involvement, gender specific programs, effective parenting and trauma/grief counseling. Programs are selected with the results of the Santa Barbara Assets and Risks Assessment (SBARA), Massachusetts Youth Screening Inventory – II (MAYSI-II), and other mental health assessments.

The Charles Golodner Group provides life skills training and substance abuse education to select youth in principally one regional area of the County.

Number of Youth Served: 15

Risk and/or Needs Assessment - \$31,167

Probation conducts a risks and needs assessment on youth referred to the Department by law enforcement with the Santa Barbara Assets and Risk Assessment (SBARA). This validated assessment instrument has been in use by the Probation Department for several years and was developed by the University of California, Santa Barbara. YOBG funded the salary of one Senior DPO who conducts needs and risk assessments on all new incoming referrals. A proxy screening version of the SBARA was implemented in May 2010. In FY 10-11, YOBG funds will also be used to fund two additional Officers to ensure this assessment resource is maintained countywide. Assessments are now done using the screening version of the SBARA as well as a full version. Those youth deemed to be not at high-risk for reoffending by the screening version are handled informally through community referrals and sanctions. Those that are deemed a higher risk to reoffend are given the full SBARA and are handled formally, often with a referral to the District Attorney's Office. This YOBG funded Senior DPO conducted 250 assessments with

	<p>the full version of the SBARA, and 56 assessments with the screening version. With full implementation of the SBARA screener version, FY 2010-2011 will show an increase use of the screener over the full SBARA.</p> <p>Number of Youth Served: 306</p>	
Santa Clara	<p>Intensive Probation Supervision - \$1,846,982</p> <p>Santa Clara County Probation Department's Intensive Probation Supervision unit provides non 707(b) youthful offenders with intensive supervision and rehabilitative services. For those youth released from DJJ facilities, the Deputy Probation Officers (DPO) play a key role in the offender's reintegration into the community and provide intensive supervision upon the return to the community. In conjunction with the intensive supervision, the youth also receive mental health treatment services through the Mental Health Department and Vocation/Education services through Catholic Charities. Professional and contracted services will be utilized to assist with program evaluation and the continued development and maintenance of the automated data marts to conduct recidivism analysis.</p> <p>Number of Youth Served: 488</p> <p>Other Direct Service - \$739,753</p> <p>The Santa Clara County Probation Department utilized School-Based Probation program to further meet the needs of high risk youth in the community. The strategy used by this program is to have school based Deputy Probation Officers (DPO) at school sites with a large number of probation youth enrolled and security issues related to law violations. The Deputy Probation Officers supervise small caseloads to serve youth more effectively. These DPOs supervise youth, assist school personnel in addressing truancy and behavioral problems. The Deputy Probation Officers help youth and parents in the enrollment process and provide prevention and intervention services to their own campuses as well as feeder school campuses. The DPO serves as liaisons between the School District and the Probation Department. Additional staff ensures case compliance and work with youth who are on the electronic monitoring or community release program. Professional Services will be utilized to assist with program evaluation and the continued development and maintenance of the automated data marts to conduct recidivism analysis.</p> <p>Number of Youth Served: 42</p>	<p>Jessie Fuentes, Departmental Fiscal Officer</p> <p>jessie.fuentes@ pro.sccgov.org</p>

Santa Cruz	<p>Ranch - \$201,037</p> <p>Santa Cruz County does not have a local Ranch Camp Program and the Probation Department must contract with outside Counties to serve Santa Cruz County youth committed to ranch camps. Santa Cruz County Probation currently contracts are with two (2) Ranch Camp programs with 12 youth being placed in a Ranch Camp Program with an average length of stay of 200 days. YOBG funds paid for 10 of 12 youth in ranch camp placements. Additionally, YOBG funds paid for placement costs not covered by foster care funds for two (2) youth placed at Clarinda Academy in Iowa. YOBG funded the monthly supplemental day treatment costs for one (1) youth placed at Excelsior in Denver, Colorado.</p> <p>YOBG funds were also utilized to fund travel costs of probation staff and youth placed in out of state and some in-state residential foster care programs. In the Santa Cruz County continuum of care, out of state foster care is used as an alternative to a DJJ commitment for youth, both eligible and ineligible for DJJ. In 2009, Santa Cruz placed seven (7) youth in out of state residential placements. YOBG funds also paid for partial travel costs of a parent/guardian visiting their child and attending family counseling meetings with their youth placed in an out of state program.</p> <p>Number of Youth Served: 22</p> <p>Day or Evening Treatment Program - \$29,604</p> <p>YOBG funds were utilized for partial operating expenses for the Luna Evening Center. The Evening Center is a short term, immediate intervention and detention alternative program for pre and post adjudicated youth. Services are provided to youth who are struggling to meet their terms of probation and/or committing new offenses. In 2009, the Luna Evening Center served 88 unique youth for a total of 108 episodes with an average of 12.3 days each episode.</p> <p>YOBG partially funded a community agency to supervise youth participating in community restoration projects throughout the county on Saturdays. This program provides a service that allows youth to contribute back to their community, consistent with restorative justice principles. Youth also participate in cognitive behavioral programming designed to enhance decision makings skills regarding drugs and alcohol, delinquency and similar behaviors. Curricula offered include Seven Challenges, Thinking for A Change and Aggression Replacement Training in addition to groups addressing daily life skills, connections to education, Reforming Advocating Educating for Leadership (REAL Groups) or employment assistance programs through the Workforce Investment Act. During the period that YOBG funded these services a total of 67 (duplicated) youth participated in the Evening Center.</p>	<p>Brian Foley/ Kathy Martinez ASM/ADD</p> <p>Prb204@co.santa-cruz.ca.us</p>
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Due to unfortunate circumstances, a youth who was injured in the course of his participation in a Saturday Work program. Unfortunately the family's share of costs were overwhelming for the family, causing additional financial stress, therefore, YOBG paid for a portion of the medical costs incurred as a result of his injuries.

Number of Youth Served: 88

Mental Health Screening - \$1,200

YOBG funds provided funding for a psychological evaluation per the Court's request for a youth pending adjudication. This youth was displaying signs of developing mental health issues. The evaluation was necessary for the determination of appropriate services to meet the needs of the youth.

Number of Youth Served: 1

Community Service - \$16,000

YOBG contributed to a contract for community based services for youth residing in the San Lorenzo Valley region of the County. This area also has a probation officer designated to this region funded by JJCPA funds. The Mountain Community Resource Center has a part-time advocate who works closely with the Probation Officer. Upon being referred by Probation, the advocate sets goals with the youth and assesses for any other services needed by the youth and their family, such as food stamps, health care, Medi-Cal enrollment, connections to 12 Step meetings (or other substance abuse service), parenting classes, counseling services, educational support and job training. Historically, the advocate carried a caseload of 30 youth with various levels of need. Since YOBG funded 45% of total funds, an average of 13.5 youth per month was served.

Number of Youth Served: 14

Staff Salaries and Benefits - \$83,226

YOBG funded several probation staff within the Probation Department, as the Fiscal Year 2009-10 was one of budget reductions in several departmental funding sources. A Supervising Deputy Probation Officer was funded throughout the reporting period. This Supervisor was primarily responsible for providing re-entry services to youth committed in the detention facility and youth who were directly filed to the Adult Court. In this capacity, the Supervisor spearheaded a Summer Youth Employment Project in collaboration with Santa Cruz County

	<p>Office of Education. This program was able to extend beyond the summer months, providing youth with experience in gardening, landscaping and woodworking. A portion of YOBG funds were used to purchase clothing for youth involved in this program and for incentives for youth participating in these services. Additionally, some funds were used to assist several older youth with supports related to positive pro-social activities, vocational and educational skills. Funds were utilized to provide items such as gym memberships, books related to a vocation, bus passes to get to/from school, clothing, DMV fees for a driver's license and gift cards for incentives.</p> <p>Additionally, YOBG funded 2% of an Assistant Division Director who provided program oversight and approximately 12% of a full time Data Systems Analyst. The Department's Data System Analyst conducted additional programming in Probation's new case management system in order to include all necessary data indicators to support reporting requirements for multiple grants, including YOBG.</p> <p>Number of Youth Served: 32</p> <p>Electronic Monitoring - \$10,000</p> <p>YOBG provided funding for equipment associated with the Electronic Monitoring Program, a detention alternative utilized for pre-adjudicated and adjudicated youth. The program's primary goals are to ensure the youth attend their subsequent Court appearance(s) and that no new law violations are committed during the interim. Probation provides staff to expedite the detention release process and make appropriate referrals for youth to receive additional community supports. YOBG funded cell phone compatible units for youth without a home phone line. In 2009, 180 youth participated in the electronic monitoring program with an average of 19 days participating. The program had a 97% success rate for attending subsequent Court appearances as well as not re-offending while pending Court.</p> <p>Number of Youth Served: 88</p>	
Shasta	<p>Other Direct Service – General Caseload Supervision – \$379,040</p> <p>Due to the changes in the criteria for committing minors to DJJ and since the closing of our 45-bed boys camp and the reduction of the hall population from 56 beds to 34 beds in September 2009, Shasta County Juvenile Probation has been making major adjustments to juvenile services. In order to expand detention alternatives and target specific risks/needs identified by an assessment and case plan, Shasta County Juvenile Probation began implementing the Positive Achievement Change Tool (PACT) risk/needs assessment program in November 2008. Based upon the outcome of the assessments the probation department began developing</p>	<p>Nancy Westlake, Accountant Auditor</p> <p>nwestlake@ co.shasta.ca.us</p>

	<p>evidence-based programming (EBP) to address the identified issues that are directly related to reducing recidivism and delinquency. Reducing absenteeism, school suspensions, and risk to the community through early intervention and supervision are program goals. Youth under supervision of the juvenile probation department who have school attendance and behavioral issues, family problems, and limited pro-social activities in their lives are the focus. They are held accountable for their school behavior by being identified and quickly brought to the Probation department and assigned to programs rather than being left at home or in the community unsupervised. Through the use of the Courage to Change workbooks, journaling, and discussions, the probation officer builds rapport and provides positive, focused interaction. Parents/guardians of these minors participate in a training program-Parent Project- that teaches identification, prevention, and intervention strategies. Probation Officers coordinate with the schools to more quickly receive the suspension or truancy notices. This enables them to refer minors who have been excessively truant, suspended or expelled. Mentors from Project 18 work with minors while incarcerated, after release, and while doing community service. The mentors build relationships with the minors and act as positive role models. The Shasta County Animal Shelter is the primary work site for our supervised community service. The minors perform yard maintenance, clean cages, clean the office, and socialize the animals. Shasta County Probation is addressing the lack of positive role models, lack of pro-social activities, poor school behavior, and limited parenting skills or support.</p> <p>Number of Youth Served: 394</p>	
Sierra	<p>Juvenile Hall - \$11,850</p> <p>Sierra County does not have a juvenile hall and contracts with Nevada County for use of their facility.</p> <p>Number of Youth Served: 5</p> <p>Risk and/or Needs Assessment - \$11,418</p> <p>Sierra County Probation is one of 15 northern California counties that have joined together to implement a risk assessment tool (PACT). YOBG money is used to pay the annual cost, as well as associated training. The PACT is used on juveniles that have had significant contacts with the Probation Department. In some instances, a single juvenile may have had more than one PACT assessment determined.</p> <p>Number of Youth Served: 15</p>	<p>Cherry Simi, Administrative Secretary</p> <p>csimi@ sierracounty.ws</p>

	<p>Staff Training/Professional Development - \$1,020</p> <p>Training and certifications. YOBG funded Probation Officer Training: 12/2/09-12/3/09 Emotional Survival Training Elk Grove, CA</p> <p>Number of Youth Served: 15</p> <p>Staff Salaries & Benefits - \$21,875</p> <p>Sierra County has a part-time juvenile officer that is funded by YOBG. He writes court reports, supervises formal and informal juvenile cases and works with SARB, the School Attendance Review Board.</p> <p>Number of Youth Served: 15</p> <p>Other – Lease Agreement for Office Space – \$2,575</p> <p>Office Lease agreement with Superior Court for the Loyalton Probation Department. Office supplies and equipment for Loyalton Office.</p> <p>Number of Youth Served: 15</p>	
Siskiyou	<p>Camp - \$41,743</p> <p>These funds were expended on a contract with Del Norte County Probation for a bed at Bar-O Boys Ranch in Gasquet, California. The contracted rate was \$3300 per month. The contract also included that Siskiyou County would reimburse Del Norte County for medical Expenses. We had two minors housed at Bar-O during F/Y 2009-2010.</p> <p>Number of Youth Served: 2</p> <p>Individual Mental Health Counseling - \$58,738</p> <p>These funds were expended on a contract with a private CBO (HEAL Therapy) for 24 hours a week of services by a licensed clinician. This clinician had an office at our juvenile probation department/juvenile hall and saw minors both housed in the facility and placed in the community. This clinician also co-facilitated various behavior modification groups such as ART with juvenile probation officers, as well as co-facilitated a drug and alcohol group with another</p>	<p>Todd Heie, Chief Probation Officer</p> <p>Todd.heie@co.sisqjustice.ca.us</p>

CBO Remi-Vista). In addition to YOBG funds, CWS-OIP monies were used to fund the clinicians' salary.

Number of Youth Served: 150

Parenting Education - \$637

These funds were expended on workbooks for a parenting class that was co-facilitated by one of our juvenile probation officers and a CBO (Siskiyou Community Services Council). The workbooks were purchased from Family Development Resources, Inc., in Park City, Utah.

Number of Youth Served: 15

Risk and/or Needs Assessment - \$3,264

These funds were expended on the yearly licenses for the validated assessment tool that the department uses on all juveniles who are on probation. The tool is the Positive Achievement Change Tool (PACT), and is administered through Assessments.com (ADC). Shasta County Probation holds the parent contract for the Northern California Probation Consortium (NCPC), and our county sub-contracts with them for the access to and use of the tool, as well as for training and technical assistance.

Number of Youth Served: 225

Staff Training/Professional Development - \$1,265

Our department received the JABG grant through the CSA for Aggression Replacement Training-Technical Assistance and Training, in 2009. The grant award was for \$17,038.00 in federal funding and required a local cash match of 10%, or \$1,704.00. We used \$1,265.00 of YOBG Money towards that match. The money was used for travel expenses for the ART trainings our officers attended.

Number of Youth Served: N/A

Equipment - \$3,623

These funds were expended on a new server for our case management system, the Probation Knowledge Center (PKC). With the addition of Assessments.com to our system, our old server could no longer handle the amount of data and needed upgrading in order for us to continue to

	<p>do validated risk and needs assessments on all juvenile probationers.</p> <p>Number of Youth Served: N/A</p>	
Solano	<p>Camp - \$814,000</p> <p>Fouts Springs Youth Facility is a Camp program that serves Solano and several other Counties in the State. The program is a minimum of 9 months in length and uses a behavioral modification model, operating with a positive point achievement approach. The program is supported with a strong educational and vocational component. Some psycho-educational substance abuse interventions are also available for the minors. Solano County Probation Department remains committed to maintaining and enhancing Evidenced Based Practices (EBP). As a component of EBP, the department continues to provide cognitive behavioral programming to juvenile offenders at Fouts Springs Youth Facility. In addition to placement costs, YOBG funds assist in the facilitation of Crossroads groups in the following areas: Misdemeanor Offender (8 weeks), Anger Management (8 weeks), and Cognitive Life Skills (10-12 weeks). Other services at Fouts include; an orientation and a case conference to review identified issues and goals. An individualized treatment plan is developed and then monitored by the assigned case manager. Progress is reviewed on a monthly basis, at which time the minors are given the opportunity to comment on and assess their own progress in the program. Participants receive cognitive behavioral programming, vocational training, self enrichment classes and school support. For fiscal year 2009-2010, a total of 77 youth participated in the Fouts Springs Youth Facility program.</p> <p>Number of Youth Served: 77</p> <p>Family Counseling - \$200,000</p> <p>In order to support the special needs of identified youth assigned to intensive supervision caseloads, the department contracted with Seneca Center who provides intensive in-home therapeutic interventions. Seneca Center embraces a philosophy of strength-based family focused intervention. Services are specific to those youth who are at risk of out-of home placement due to severe behavioral problems and/or family discord. Success is measured by an increase level of hope in the family and/or the reduction of intervention by the juvenile justice system. Seneca's primary objective is to reduce mental health symptoms as evidenced by increased level of functioning at school, home, and within the family system. Treatment options include a comprehensive assessment, individual, group and family therapy, and cognitive behavioral therapy. Functional Family Therapy (FFT) interventions are also offered for a select group of families who were viewed as appropriate by the clinician and probation officer. A total</p>	<p>Lennette Gutierrez, Admin. Services Manager</p> <p>lgutierrez@solanocounty.com</p>

of 60 youth/families received Seneca services for fiscal year 2009-2010. In addition, it is noted that less than 10% of the youth charged with felony offenses reoffended with a new petition being filed with the Juvenile Court.

Number of Youth Served: 60

Detention Assessment(s) - \$241,490

At Fouts Springs Youth Facility, YOBG funding supports a supervisor and senior group counselor who serve as program coordinators. Fouts is a critical option in the continuum of care provided to youthful offenders. Staff is tasked to assure a minor's needs are appropriately addressed through the development of an individualized treatment plan. They serve as advocates and are held responsible in making sure that the treatment plan is reviewed on a monthly basis with the minor and progress is documented. The program coordinators also facilitate cognitive behavioral groups and perform case management functions which are essential as the minor completes the program and transitions back home after their placement/camp experience. A total of 77 minors were served in this capacity during the 2009-2010 fiscal year.

Number of Youth Served: 77

Risk and/or Needs Assessment - \$6,750

The Solano County Probation Department selected the Juvenile Assessment and Intervention System (JAIS) as the risk assessment tool to be utilized in the Juvenile Division. The assessment tool is web-based and consists of 74 questions ranging from general information to behavioral observations. Once completed, the Probation Officer will receive an output report which identifies the supervision strategy, need areas and specific targeted interventions to address. The output report also identifies the most appropriate techniques to use with the minor and family to achieve positive outcomes. The assessment tool is comprised of 4 supervision strategies including environmental structure, limit setting, casework control and selective intervention. The environmental structure category represents 13% of our population and includes youth who suffer from a mental lack social and survival skills, generally have poor impulse control, often used and exploited by others, and easily influenced by delinquent peers. The limit setting category represents 20% of our population and includes youth who are motivated by power, money and excitement. They generally have an anti-social value structure, readily engage in delinquent activities for fun and their role models are often criminally oriented. The casework control category represents 16% of our population and includes youth who have general instability and chronic adjustment problems. Their home life is often chaotic, they have

	<p>negative attitudes towards authority which often result in behavioral problems in school, and delinquency is often a result of the inability to cope with chronic personal and family problems coupled with generalized hostility. The selective intervention category represents 52% of our population and includes those youth whose delinquency is often a result of external stressors or core emotional problems (i.e. divorce, death, remarriage of caregiver parent, abuse). They generally do not require a lot of assistance/supervision once a plan is developed and services are in place. For fiscal year 2009-2010, a total of 400 original assessments and 652 reassessments were completed. However, it is noted that some youth included in the total number of youth served may have received both an original assessment as well as a reassessment during the reporting period.</p> <p>Number of Youth Served: 1,052</p> <p>Intensive Probation Supervision - \$472,457</p> <p>For Juvenile Field Services, the Multi-Agency Intervention and Treatment Program (MIT) and the Felony Diversion Program are critical components in service delivery. YOBG funding in this category support three senior probation officers who focus on two distinct juvenile populations. The MIT program is designed to serve juvenile offenders who are experiencing significant legal and life problems related to a diagnosis of a mental health disorder. The probation officers assigned to this caseload provide close supervision and assist in accessing services from county and community based organizations. The goal is to stabilize and maintain the minor in the community and reduce the incidents of delinquency. A total of 38 youth were served in this program during the fiscal year. The Felony Diversion Program provides intensive front loaded intervention services in an effort to divert the case from entering the Juvenile Court System. The goal is to provide timely assessment, intervention, and referral services to those minors who could otherwise spend months making their way through the Juvenile Court process. A total of 114 youth were served in this program.</p> <p>Number of Youth Served: 152</p>	
Sonoma	<p>Anger Management Counseling/Treatment - \$10,560</p> <p>Sonoma County's Anger Management Program is an after-school program that aims to teach participants to gain self-control and to develop pro-social relationships. The Center for Social and Environmental Stewardship, a local CBO, provides the program to court-ordered wards who are assessed to be moderate to high risk to re-offend. The program follows the Anderson and Anderson Model of Anger Management Training. The goal of the program is to realize reductions in aggressive behavior in frequent and intense episodes of anger and destructive</p>	<p>Leonardo A. Tacata, Jr., Department Analyst</p> <p>ltacata@sonoma-county.org</p>

consequences, leading to the improved physical and mental health of individuals and families. Participants learn to identify triggers, utilize coping skills and relaxation techniques, and incorporate emotional intelligence as a key component of the skills taught in group counseling sessions. Anger Management services consist of after-school weekly groups for a course of ten weeks.

Number of Youth Served: 40

Individual Mental Health Counseling - \$26,431

Assertive Community Treatment is a wrap-around family treatment program for juvenile probationers diagnosed with mental health disorders. YOBG funds the Probation Officer III who supervises the specialty caseload of this program. ACT aims to empower families by granting them a high level of decision-making authority at each point in the treatment process. Family members have the opportunity to invite others—teachers, relatives, neighbors, and/or clergy—to become members of their treatment team and participate in the weekly Family Team Meetings. Treatment services are provided in-home, and includes a specialty court, wraparound mental health treatment, intensive case management, medication monitoring, crisis intervention, and family support. Clients are screened for eligibility by the ACT team and enrolled into the program as part of the ACT probation caseload. The service team includes the ACT probation officer and staff of Sunny Hills Services including licensed clinicians, family advocates, and a psychiatrist. The course of treatment is six months, the end of which clients are invited to enroll in a two-month aftercare program. Minors must be Medi-Cal eligible to qualify for the program.

Number of Youth Served: 6

Special Education Services - \$29,997

Sonoma County’s Educational Liaison Services (SCELS) works with the Juvenile Court to facilitate education services and placement of adjudicated youth into local schools, and to monitor the adjudicated youths’ progress in completing educational goals and accessing appropriate support services. YOBG funds the contracted consultant to deliver SCELS services. The target population is students who have little or no support in addressing the educational and behavioral challenges that resulted in their referral into the juvenile justice system. SCELS draws from collaborative work involving the Juvenile Court, the Probation Department, the Sonoma County Office of Education, attorneys, public and private schools, community-based organizations, parents, guardians, families of students, and advocates.

Number of Youth Served: 37

	<p>Staff Salaries/Benefits - \$200,543</p> <p>The Sonoma County Probation Department has been heavily involved over the past several years in the systematic development of evidence-based practices, including the implementation of risk and needs assessments, and the integration of case management and evidence-based programs. YOBG funds are being allocated to maintaining existing effective programs, expand the continuum of alternatives to detention services, and fill gaps in treatment needs.</p> <p>A 0.5 FTE analyst is responsible for the system-wide implementation of the evidence-based practice initiative, which included an assessment tool and motivational interviewing training. The Positive Achievement Change Tool (PACT) provides the Department with an important determinant when placing offenders in appropriate sentencing and treatment alternatives. All youth that are either cited or booked in Sonoma County receive a pre-screen assessment to determine their risk to reoffend. This information is then used to develop a targeted case plan for offenders aimed at reducing recidivism and failure to appear rates. Additionally, all Juvenile Probation Officers in Sonoma County are trained in Motivational Interviewing, and evidence-based process of interviewing, assessing, and actively motivating offenders through strength-based strategies.</p> <p>A 1.0 analyst supports Department capacity to develop and administer YOBG programs, conduct statistical analysis, and monitor data for the Juvenile Probation Services Division. The analyst develops the Requests for Proposals, the contracts, and the board agenda items/reports to implement county-funded programs. The analyst also oversees the referral and outcome tracking of minors into programs.</p> <p>Number of Youth Served: N/A</p>	
Stanislaus	<p>Intensive Probation Supervision - \$92,008</p> <p>Funds were utilized to support one full-time deputy probation officer in providing intensive levels of services and supervision to juvenile probationers who would previously have been referred to the Department of Juvenile Justice or who are at risk of being ordered into placement. Services that support rehabilitation and community safety include weekend and evening supervision in collaboration with partnering law enforcement agencies; offender participation in Cognitive Behavioral and Aggression Replacement Therapy; apprehension of offenders with active Court warrants; gang awareness/prevention events in the community, and AOD and mental health treatment. This officer supervised a reduced caseload of 30 juvenile offenders assessed as posing the highest risk to the community and who are at greatest risk for being ordered to out of home placement. The officer also placed high-risk placement minors in out-of-state group homes to help prevent absconding and ensure access to meaning treatment, education, and</p>	<p>Mike Hamasaki</p> <p>hmskim@stancounty.com</p>

	<p>vocational programming. The remaining high risk offenders receive the same levels of supervision and services through the Probation Department's Juvenile Justice Crime Prevention Act program. JJCPA programs in Stanislaus County demonstrate reductions in arrest, adjudications, violations of probation, and days incarcerated.</p> <p>Number of Youth Served: 55</p>	
Sutter	<p>Alcohol and Drug Treatment - \$99,507</p> <p>Cognitive Behavioral Therapy (CBT) was established at Sutter County Probation in January 2008. With the institution of Evidence Based Practices, it was obvious that there was a great need to provide effective substance abuse services. Sutter County Probation partnered with Yuba Sutter Mental Health and local professionals in providing Cognitive Behavioral Therapy (CBT) for identified youth struggling with substance abuse issues. CBT promotes responsible behavior among family members by targeting defined problems. Once the problems and the sequence of events leading up to the problems are identified, CBT works one-on-one with youth to teach them how to change the identified behavior as well as provide positive coping skills. CBT is conducted with a youth where the setting is more convenient for the youth. The therapy is taken to the school, to the home, in quiet settings out of doors and at the Probation Department. One office at Probation was re-designed specifically for CBT, in order to provide a quiet, more relaxed and comfortable setting for CBT therapy sessions. CBT has proven to be a very utilized and successful program offered by Sutter County Probation, to the extent that we now have two DPO's providing CBT.</p> <p>Number of Youth Served: 52</p> <p>Functional Family Therapy - \$38,053</p> <p>As the department has attempted to move the focus of juvenile services away from only the identified delinquent youth, the need to provide services for the entire family was apparent. Sutter County Probation provides Functional Family Therapy (FFT) for youth and families in coordination with the Yuba-Sutter Mental Health Department. FFT has remained a viable program offered by the Probation Department, for those families who are dealing with family dysfunction, communication issues, juvenile probation issues and those families who do not have youth officially in the probation arena. FFT is a short-term, high quality intervention program with an average of 12 sessions over a 3-4 month period. Services are conducted in both the Probation Department and in client home settings. FFT is a strength-based model. At its core, is a focus and assessment of those risk and protective factors that impact the adolescent and his or her environment, with specific attention paid to both interfamilial and extra</p>	<p>Debra DeAngelis Campbell, Deputy Chief Probation Officer</p> <p>ddeangelis@co.sutter.ca.us</p>

familial factors, and how they present within, and influence the therapeutic process. Sutter County Probation has one Deputy Probation Officer trained as an FFT Interventionist, whose position is partially funded by YOBG.

Number of Youth Served: 43

Re-Entry or Aftercare Services - \$45,948

The Maxine Youth Guidance Center is a commitment program, where youth are committed to for one year following numerous attempts of other services. The assigned probation officer provides aftercare services, which often may vary from youth to youth. School attendance is monitored closely; employment services are sought, as well as Parenting Classes are located for those youth who have their own children. Numerous home visits are made by the probation officer, to not only meet with the youth but to also talk with the parents about the progress/lack thereof and discuss additional services that might be needed to assist the youth during the transition. The philosophy of the program is to assist each juvenile, and their family, in developing a sense of achievement and personal responsibility. In 2009, the Phoenix Curriculum was incorporated into the Camp's curriculum. The Phoenix Curriculum provides curricula in gang intervention, gang prevention and gang resistance programs. A Mentor was also brought to Camp Singer, in an attempt to assist the youth by providing the tools and guidance to identify immediate and intermediate needs, and to help youth develop self-efficacy. Youth committed to Camp Singer are afforded the ability to change their own personal outlook on life and to believe in their ability to succeed in life, which begins the day they commit themselves to excelling in the program.

Number of Youth Served: 36

Other Direct Service – *Middle School Officer* – \$36,264

In fiscal year 2005-2006, Sutter County Probation teamed up with the Yuba City Unified School District, and both elected to make a strategic modification and provide an on-site Deputy Probation Officer (DPO) at the highest at-risk middle school, which is also a feeder school to the local high schools. The program (on site DPO) is designed to monitor truancy, while also allowing the DPO the flexibility to provide on-site support to school staff, focus on gang activities/issues, youth who are at high-risk for violent behavior and to supervise youth on probation. The on campus DPO, due to the everyday exposure to the students, has the ability to identify those youth/families needing community services. With that knowledge, the DPO will talk to family members and make appropriate referrals to collaborative agencies. Furthermore, the DPO remains highly involved in the treatment/intervention/prevention plans designed by said

	<p>community/collaborative agencies in an attempt to assure success for the youth/family. A Peer Mentor was also brought to the middle school in an attempt to work with the youth who have current gang involvement and those exposure to the students, has the ability to identify those youth/families needing community services and youth who are at risk to become involved with gang activity. The probation officer and Peer Mentor work closely with the youth by providing education, support and guidance away from the gang lifestyle.</p> <p>Number of Youth Served: 40</p>	
Tehama	<p>Staff Salaries and Benefits - \$22,096</p> <p>In 2009-10 YOBG expenditures of \$22,096 were utilized to cover salary expenditures for a supervision Deputy Probation Officer and a Probation Aide in the performance of assuring compliance with the Court Orders. Specifically supervising work details of youth while they work off community service hours that have been ordered by the Court.</p> <p>Number of Youth Served: N/A</p> <p>Risk and/or Needs Assessment - \$9,680</p> <p>The Positive Achievement Change Tool (PACT) will be used to affectively assess the minors, better link other resources within the community and provide individual case plans consistent with the needs of the minor and determining the family strengths. This initial allocation will be for entering in to a Consortium, providing training for staff and licensing up to four workstations.</p> <p>Number of Youth Served: N/A</p>	<p>Dottie Grootveld, Account Technician II</p> <p>dgrootveld@ tcprobation.org</p>
Trinity	<p>Alcohol and Drug Treatment - \$6,482</p> <p>The Human Response Network, a private nonprofit agency, provides a program called the "Get Real" program. This program is designed for high risk minors who have a history of drug and alcohol use. The program is done in conjunction with the drug and alcohol department within the county and focuses on treatment issues and counseling.</p> <p>Number of Youth Served: 140</p> <p>Anger Management Counseling/Treatment - \$6,482</p>	<p>Terry D. Lee, Chief Probation Officer</p> <p>tlee@ trinitycounty.org</p>

	<p>The Human Response Network a private non profit agency provides anger management counseling and treatment for high risk minors referred to their agency.</p> <p>Number of Youth Served: 140</p> <p>Intensive Probation Supervision - \$86,755</p> <p>A probation officer and probation aide provide 1.5 FTE positions within the department for the purpose of intensive supervision of our juvenile case load. Minors on the case load are given a risk assessment and assigned to the case load based upon their risk to reoffend and mental health case plan and assessment. Team members meet weekly with mental health, drug and alcohol and our drug court personnel to staff cases and provide services.</p> <p>Number of Youth Served: 63</p> <p>Life/Independent Living Skills Training/Education - \$6,481</p> <p>The Human Response Network, a private nonprofit organization, provides independent living skills, education and training to juvenile wards who are incarcerated in the juvenile hall and juvenile camp program.</p> <p>Number of Youth Served: 140</p> <p>Mental Health Screening - \$5,400</p> <p>Mental health screening and intake at juvenile hall. Local mental health provided brief assessment for mental health, drug and alcohol use at intake in juvenile hall and camp program. They provide a case plan and assessment for the probation department use in determination of booking and development of a case plan.</p> <p>Number of Youth Served: 168</p> <p>Mentoring - \$5,400</p> <p>Mentoring program for high risk juvenile drug court offenders.</p> <p>Number of Youth Served: 16</p>	
Tulare	Juvenile Hall - \$883,032	Marichu A. Baker,

	<p>The capacity of the Long Term Unit (LTU) at Juvenile Hall was increased from 15 to 45 beds over a two year period to provide housing and services to youth who otherwise would likely have been remanded to DJJ. Through the funding received by the Department from YOBG, the following personnel were added:</p> <p>One Institutional Supervisor and five Probation Correctional Officers - to provide security for the expanded LTU and participate in tailored, sequential programs that address individual criminogenic needs including gender-specific Boys Council/Girls Circle and Aggression Replacement Training (ART).</p> <p>Two Probation Correctional Officers - (added to the Transport Unit) to provide secure transport of youth subject to Direct File to and from Adult courts. Adult courts are located between 12 to 45 miles (one way) from the Juvenile Detention Facility. These minors are high security escape risks.</p> <p>One Probation Officer II - to provide pre-release reentry services and program coordination to wards in the LTU. This includes coordinating wrap-around services such as appropriate mental health/substance abuse counseling/treatment, Medi-Cal, education, and job training/placement to LTU wards upon their release. This officer also researches and coordinates evidence-based programs designed to lower recidivism.</p> <p>Five Probation Correctional Officers - to implement a JDF Security Team to respond to critical incidents such as riots, suicide attempts, and cell extraction.</p> <p>Number of Youth Served: 57</p> <p>Development of Case Plan - \$144,680</p> <p>Two Probation Officer III positions provided the following services to wards in the Long Term Unit at the Juvenile Detention Facility:</p> <ul style="list-style-type: none"> - Review of all Tulare County court documents and court reports for wards in the LTU; - Review of all PACT assessment information on LTU wards; - Development of an individualized caseplan to aid in the ward's successful community reentry; - Coordination of educational services with Institutional and Community Schools (Office of Education); - Coordination of job training and placement services with community-based providers for LTU wards; - Coordination of mental health/substance abuse treatment, and public social services program for LTU wards; - Establishment of terms of probation for LTU wards upon release; 	<p>Accountant II</p> <p>MABaker@ co.tulare.ca.us</p>
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- Provision of field supervision of wards released from LTU;
- Participation and facilitation of gender-specific programming and Aggression Replacement Training for the LTU;
- Assistance to LTU wards in obtaining documents such as birth certificates, driver's licenses or California I.D. cards
- Conduct of PACT full assessments at six months to respond to ongoing or changing ward needs.

Number of Youth Served: 57

Other Direct Service - \$38,052

Services from various licensed professionals were acquired for the following:

1) Adolescent Sexual Responsibility - provided sex offender treatment and counseling services to wards in the Long Term Unit at the Juvenile Detention Facility. These services included risk assessment, weekly individual therapy, group therapy, development and implementation of an offense prevention plan, preparation for discharge, and transition outpatient therapy for ongoing treatment. Three youths received this treatment in FY 2009/10.

2) Reconnecting Youth - a program developed by the Tulare County Office of Education. Reconnecting Youth included the following six items that assist in the successful completion of education and job training programs that have been specifically designed to address issues common among troubled youth: a) A high school class designed and structured to be part of the regular curriculum, offered to specific students, taken for credit, and graded; b) A semester class delivered during school hours; c) Taught by a specially selected and trained high school teacher (or qualified group leader) who excels in working with high-risk youth; d) Taught in a small-group context with a teacher-student ratio of 1 to 10 or 12 students in concert with the small group work model; e) Intended participants are randomly selected secondary students at risk of dropping out of school; and f) A research-based program, recognized by the Department of Education, the White House, and the Substance Abuse and Mental Health Administration as a model program with demonstrated efficacy. There were 31 youths enrolled in this program in FY 2009/10.

3) Tattoo Removal - Laser services were made available to juvenile probationers for removal of gang-related tattoos. These tattoos are visible symbols of gang membership and are detrimental to successful reentry. Many employers now require all tattoos be hidden from view as part of their dress code. The removal of these gang markers helps former gang members erase the visible evidence of their past, move into the workforce, and become law abiding citizens. Fourteen youths received this service in FY 2009/10.

Number of Youth Served: 48

Tuolumne	<p>Juvenile Hall - \$120,000</p> <p>Tuolumne County does not have an in-county juvenile detention facility of any type. Therefore, these funds are used to contract with other surrounding counties for bed-space for youthful offenders.</p> <p>Number of Youth Served: 50</p> <p>Ranch - \$16,734</p> <p>Tuolumne County does not have a "Camp" facility, therefore this funding provides the means to contract a small number of bed space on an as-needed basis for those youth who would benefit from a longer term rehabilitative camp commitment.</p> <p>Number of Youth Served: 4</p>	<p>Meghan Boldermann, Probation Services Manager</p> <p>mboldermann@co.tuolumne.ca.us</p>
Ventura	<p>Camp - \$1,276,658</p> <p>Upon entering the Juvenile Facilities (JF), each offender is provided with a detention assessment and screened for mental health issues using the MAYSI-2 screening tool. A multidisciplinary team reviews the screening outcomes and the offender's history to provide an assessment for program assignment. Male offenders deemed to be more sophisticated and gang entrenched, with a commitment of 240 days or more, are assigned to the <u>Leaders Program</u>, while less sophisticated male offenders with a shorter commitment time are assigned to the <u>Wheeler Program</u>. Each offender is assigned a Corrections Services Officer who acts as a daily counselor. Corrections Services Officers supervise offenders using a structured program consisting of four levels; bronze, silver, gold and honors. By modeling good behavior, the offender earns daily points that calculate to a level. Each progressive level earns the offender additional benefits such as merit release, late bedtime, grooming supplies, canteen, etc. There is an expectation for each offender to reach and maintain honor's level by internalizing and modeling positive behavior and reducing impulsive acts. The DPO works closely with the Corrections Services Officers (CSO) who are responsible for supervising offenders on a daily basis.</p> <p>The Leaders Program focuses on education, vocation, and community internships. Unit meetings are held weekly to discuss issues and plan events. Counseling occurs frequently with CSO, DPO, Senior DPO, and Supervising DPO, providing the offender input and support.</p>	<p>Cosette Reiner, Probation</p> <p>Cosette.Reiner@ventura.org</p>

Youth in the Leaders Program wear Tee Shirts designed and created in one of the vocational classes. A Parent Open House is held each year to present parents with the opportunity of viewing the youths' progress in vocational and educational programming.

The Wheeler program focuses on education and behavior modification. Due to a shorter commitment, the Wheeler Program does not offer vocational classes or internships in the community. In both programs, offenders are assigned to mandatory, cognitive behavioral programming such as Aggression Replacement Therapy, substance abuse counseling, individual and family therapy, volunteer GED tutoring, and mentoring. They attend a structured recreational program at the on-sight Boys and Girls Club. At their scheduled release, offenders are transitioned to the community and provided with linkage to on-going services utilizing a comprehensive Release Plan Meeting. This meeting is attended by the offender, parents, teachers, Behavioral Health, mentors, CSO and DPO staff, and program facilitators. The meeting provides information on the on the accomplishments of the youth during his commitment and introduces him to the services he is expected to complete while in the community. The Leaders Program DPO continues contact with the youth for up to 30 days after his release from the JF to assist in the transition plan.

Utilizing YOBG funds, a new computer was purchased to replace an older model in order to facilitate monthly reports for program tracking.

Number of Youth Served: 103

Alcohol and Drug Treatment - \$23,996

The Palmer Drug Abuse Program (PDAP) is a community based organization that provides assessment, group, and limited individual counseling targeting all non-707(b) male offenders serving a commitment at the JF. PDAP uses the Adolescent Alcohol and Drug Involvement Scale (AADIS) and the University of Rhode Island Change Assessment Scale (URICA) risk assessment tools. There is one full time alcohol and drug counselor serving the commitment population, which includes but is not limited to the Leaders Program. The PDAP counselor began individual and group treatment in March 2010.

The AADIS and URICA assessment tools determine the level of intervention, and whether a youth is in need of individual and/or group counseling. The program provides rehabilitative and prevention services with the goal of recognizing and reducing dependence. Groups consist of 12 modules provided in weekly sessions over a 12 week period and may be adjusted according to the needs of the group and the length of commitment. Individual treatment is reserved for those offenders with serious drug and/or alcohol dependency.

The PDAP counselor provides linkage to treatment services in the community. Information is presented to parents at the Release Plan Meeting prior to the offender's re-entering to the community. Referrals consist of group and individual counseling and/or residential treatment

facilities.

Utilizing YOBG funds, a new computer was purchased to replace an older model in order to facilitate monthly reports for program tracking.

Number of Youth Served: 103

Aggression Replacement Therapy - \$61,418

Aggression Replacement Therapy (ART) is an evidence-based model for juvenile offenders designed to alter the behavior of chronically aggressive adolescents in order to improve competence in social skills, anger control, and moral reasoning. The program uses modeling, role-playing, and performance feedback. The complete program is a 10 week, 30 hour intervention administered to groups of 6 to 8 juvenile offenders three times per week. ART targets all male and female offenders serving a commitment at the JF. The first ART groups began in March 2010.

In FY 2009-2010, the Juvenile Facilities ART program included one full time Senior DPO, the part time services of one Corrections Services Officer I, and one community based organization facilitator from Girls Inc. (See Gender Specific Services for remainder of job description for Girls Inc. facilitator, and see Camp for remaining salary for CSO I.) ART is provided to all non-707(b) male and female offenders in commitment programming at the JF, including but not limited to the Leaders Program. Salaries for the Senior DPO, CSO and Girls Inc facilitator are paid directly from YOBG funds. YOBG funds were utilized to purchase a new computer for the Senior DPO in order to facilitate CSA and CALGRIP data collection and grant reports. The Senior DPO is the designated trainer for the Agency and is responsible for collection and input of statistical information to the ART data base. The complete 10 week program is provided to those offenders with longer commitments. A program consisting of only the Anger Control modules is provided to those offenders with less custody time. The JF ART facilitators received their initial training in March 2010, and began instructing groups in April 2010. ART is a JBAG-AMVPT funded project that includes services and supplies. Training for facilitators is contracted directly with the California Institute for Mental Health (CIMH).

Number of Youth Served: 23

Gender Specific Programming for Boys - \$15,049

Girls Inc. is a community based organization operating in the Juvenile Facilities to provide gender specific programming for both female and male offenders in commitment housing. In February 2010, Girls Inc. began providing gender specific services for males in both the Leaders Program and the Wheeler Program that are designed to prepare high school graduates for entry

into the job market upon their release from custody. Girls Inc. instructs graduates in the following two classes; Job Skills 101 and Economic Literacy. Job Skills 101 teaches offenders how to complete a resume, how to complete a job application, how to contact a potential employer, how to prepare for a job interview, how to dress for an interview, etc. Economic Literacy teaches offenders how to create a budget incorporating income, housing, food, clothing, transportation, medical expenses, savings, and incidental costs. Additionally, the class includes how to open and maintain a checking and savings account.

The Girls Inc. has one full time facilitator who divides her time between the Gender Specific programming for boys and ART. (See ART for remainder of job description for this facilitator.) There has only been one class completed since the inception of the program in March 2010. Utilizing YOBG funds, a new computer was purchased to replace an older model in order to facilitate monthly reporting of program information.

Number of Youth Served: 10

Mentoring - \$61,092

The Aftercare Mentoring Program (AMP) is a partnership funded by YOBG between the Ventura County Probation Agency, the Boys and Girls Club of Greater Oxnard and Port Hueneme (BGCOP), and the Juvenile Superior Court. BGCOP is responsible for recruiting and training community volunteer mentors to be matched with non-707(b) male and female offenders in commitment programming at the JF. The first mentors were trained in December 2009. The Probation Senior DPO and DPO provides the portion of the mentor training that concerns working with offenders in the JF and in the community, and information concerning Ventura County gangs. The mentors complete an extensive background verification and make a one year commitment to the program. Once the mentor successfully completes training, a "match" with a commitment youth, based on history and background, is completed at the JF. Both BGCOP personnel and the Probation Senior DPO and DPO are present for the initial mentor-mentee meeting. Mentors agree to weekly visits with their assigned commitment youth for a minimum period of two hours per week. AMP volunteer mentors role model socially accepted behavior and involve the youth in pro-social activities. They assist with school enrollment, homework, completing employment applications, job search, obtaining ID's and social security cards, etc. Funds are provided for use by each mentor to be used as incentives to encourage and reward positive behavior.

AMP is focused on non-707(b) offenders committed to the JF, who have expressed and demonstrated a willingness to change delinquent behavior. It is required that the youth and mentor meet on a weekly basis for a minimum period of 60-90 days prior to release from custody in order to create a mentor-mentee bond. The JF Senior and DPO work with the mentor during that period. Once released from custody, the assigned community DPO

continues to work with the mentor for the remainder of the one year commitment. The Juvenile Re-Entry Court judge has oversight of AMP and sets monthly court dates to review the youth's progress. The Senior DPO acts as the Court Officer for all AMP court appearances. The Re Entry Court judge follows each AMP case, and based on the youth's behavior the Court may consider an early termination of probation at the completion of the one year period.

Number of Youth Served: 13

Vocational Training - \$150,174

The vocational training program is a contract, utilizing YOBG funds, between the Ventura County Office of Education - Regional Occupation Program (VCOE-ROP) and Probation. The program brings ROP classes and instructors to the Juvenile Facilities to provide job skills training for Leaders Program youth in preparation for re-entry into the community. (See CAMP for description of Leaders Program.)

There are three vocational classes: Screen Printing, Computer Repair, and Landscaping. Depending on the population, a youth can enroll in more than one class. Each class is 6 hours per week. Youth enrolled in high school and working toward a high school diploma, receive 1 high school credit for every 15 hours of vocational class time. Vocational classes are held every Saturday from 9:00 a.m. to 5:00 p.m., and Monday through Thursday from 6:00 p.m. to 9:00 p.m., so as not to conflict with school. All youth receive a Certificate of Achievement for successful completion of vocational classes. Instructors work with youth to provide job referrals in the community.

Youth who are at least 17.5 years of age, enrolled in the Landscaping class, with a high school or GED diploma, are eligible to participate in a community internship with the City of Oxnard landscaping division. The youth work as part of the City's landscaping crew, learn on-the-job skills, and receive community work experience. Upon release, those youth who have demonstrated an outstanding work ethic are provided with a job offer for part-time work with the City of Oxnard. Job applications are processed prior to the youth's release.

Utilizing YOBG funds, new computers were purchased to replace older models in order to facilitate monthly reporting of program information.

Number of Youth Served: 40

Development of Case Plan - \$111,638

The DPO assigned to YOBG is required to complete a Risk Assessment and Case Plan for each offender on his/her caseload. The Risk Assessment and Case Plan are developed utilizing Youth COMPAS, an evidence based program specifically designed to assess key risk

	<p>and needs factors in youth correctional populations. The COMPAS program was developed by the Northpointe Institute for Public Management, an experienced and nationally recognized criminal justice consulting and reasearch firm providing software products, training, and implementation services to federal, state, and local criminal justice systems. VCPA contracts with Northpointe for training and use of the assessment tools. The COMPAS Risk Assessment and Case Plan are utilized for juveniles throughout the Ventura County Probation Agency (VCPA). Since both the COMPAS Risk Assessment and Case Plan are linked and cannot be separated, Direct Services Codes 12 and 37 apply to both the expenditure and narative sections.</p> <p>The Risk Assessment is comprised of two sections; a semi-structured questionnaire, and the offender's history. Once calcualted, the Risk Assessment provides the risk of recidivism, the level of supervision, and the offender's needs and strenghts, which are addressed in the associated Case Plan. The case plan is developed and implemented by the DPO with input and agreement from the offender and his parent(s). There is joint setting of all the goals and objectives to be addressed. The Case Plan is approved by the Senior DPO and Supervising DPO. The Case Plan is the offender's guide for the duration of his commitment and evolves as the offender completes each goal and objective.</p> <p>The Risk Assessment and the Case Plan are updated in preparation for the Release Plan Meeting conducted prior to the offender's release from custody and transition to the community.</p> <p>Number of Youth Served: 103</p> <p>Contract Services - \$6,641</p> <p>DataINSIGHT, a professional services provider, is contracted to provide analysis of statistical data and to evaluate YOBG outcomes for the Leaders Program. Principal Research Consultant, Dr. Keikilani Williams, assists in the ongoing evaluation of YOBG with the primary goal of indentifying, gathering, analyzing, and routinely evaluating program data. DataINSIGHT will provide quarterly and yearly reports summarizing results and providing recommendations.</p> <p>Number of Youth Served: 40</p>	
Yolo	<p>Functional Family Therapy - \$51,396</p> <p>Functional Family Therapy (FFT) is an empirically-grounded family-based prevention and intervention program that has been applied successfully in various contexts, including low-income, socially isolated and/or multi-agency involved, ethnically and culturally diverse populations experiencing serious problems such as conduct disorder, substance abuse and violence. FFT has proven effective for families with delinquent, pre-delinquent, and CWS youth</p>	<p>Shaunda Cruz, Probation Program Manager</p> <p>shaunda.cruz@ yolocounty.org</p>

ages 10 to 18, including those who are reunifying following out of home placement or incarceration. Outcome studies for FFT consistently show significant reductions in in-home violence, drug use, recidivism and family conflict in the youth and families treated with FFT as compared to families involved in other types of traditional therapies.

As a result of YOBG funding, the Probation Officer is able to refer higher risk wards of the court and their families to our contracted CBO for FFT services. The CBO is able to serve both Spanish and English speaking families. Services are primarily provided in-home, although they may also be provided in the clinic (Woodland or West Sacramento) at the discretion of the client family, or at the Juvenile Detention Facility in the case where a minor is in custody. Services are usually provided in 12 to 16 sessions delivered over 3 to four months. Clients undergo an intake session which takes place in-home at the client residence or at the probation office, as appropriate. Clients must undergo an initial assessment to evaluate for mental, emotional, psychological, and behavioral and substance abuse disorders using a bio-psychosocial assessment tool in conjunction with DSM IV criteria for diagnosing mental health disorders. Each family member is assessed and evaluated.

Number of Youth Served: 44

Other Direct Service - \$290,001

Wards of the court are assessed utilizing the Positive Achievement Change Tool (PACT) to assess risk to reoffend and assess needs. This drives the individualized and targeted case plan. Those found to be at moderate risk or higher to reoffend are supervised under this program, utilizing an EBP model: Functional Family Probation (FFP). FFP is a strengths based strategy which emphasizes family engagement, motivation to change, and building of a balanced alliance between the case manager (PO) and each member of the youth's family. The goal is to decrease specific risk factors and enhance protective factors, through reducing risk for recidivism. The PO maintains a relational focus, rather than providing individually focused youth based services with the understanding that Probation is temporary and it is the family/support system we want to rely on to encourage and sustain positive change. There are three distinct phases within FFP: Engagement and Motivation, Support and Monitor, and Generalization. Through this process and at the end of the Engagement and Motivation phase, the minor and family are referred to evidence based treatment services or other change programs. This phase may last between four and eight weeks. The PO provides support and monitors progress (Phase 2) for as long as treatment services are provided, transitioning into Generalization. YOBG funding was used to support 3.3 DPO FTE positions.

Number of Youth Served: 160

	<p>Other Direct Service – <i>Management Services</i> – \$74,659</p> <p>YOBG funding was used to support one FTE Probation Aid (PA). The Probation Aid was responsible for monitoring probationer's compliance with Court orders, collecting restitution, responding to parental/community/school needs, providing written report to the court, conducting risk/needs assessment, and making referrals for services as needed.</p> <p>Number of Youth Served: 264</p> <p>Staff Training/Professional Development - \$1,389</p> <p>Probation staff attended seven different training courses throughout the fiscal year. The goal was to provide the staff with the most current and up to date material so that they could effectively deliver services to the diverse clientele and community with which they work. The courses included Juvenile Law Update, Teen Domestic Violence, Hispanic Gangs and Culture, Stress Management, Report Writing, and field supervision.</p> <p>Number of Youth Served: N/A</p> <p>Equipment - \$15,137</p> <p>Basic supplies and equipment were utilized to support the project including: computer equipment, communication devices, and office supplies.</p> <p>Number of Youth Served: N/A</p>	
Yuba	<p>Alcohol and Drug Treatment - \$53,329</p> <p>A full time substance abuse counselor is utilized to provide Substance/Alcohol Treatment for minors in both the Maxine Singer Youth Guidance Center (MSYGC) program as well as through the Dan Avenue Day Reporting Center (DADRC). Fifty percent of her time is accounted for under this program as she provides 20 hours a week of substance abuse counseling to minors participating in the DADRC (Day and Evening Treatment). Minors are assessed for services, and a case plan is developed if either individual and/or group counseling is then recommended based on the assessment. Other Direct Service codes that relate to this service are; the development of case plans, Day and Evening Treatment participation both on and off-site and gender specific groups are offered.</p> <p>Number of Youth Served: 55</p>	<p>Jason Roper, Probation Program Manager</p> <p>jroper@ co.yuba.ca.us</p>

Day or Evening Treatment Program - \$24,336

Please note: All references to the Dan Avenue Day Reporting Center (DADRC) refer to the YOBG Category of Day and Evening Treatment Programs. Through the established of the DADRC, all juveniles receiving services through the Probation Department are referred for programs. All specific programs offered through DADRC are funded utilizing YOBG and JJCPA monies. The After School Program runs from 3:00pm. to 5:30pm. daily and the DADRC operates from 8am. to 5:30pm. daily. Activities include pro social games, indoor and outdoor recreation programs, Life Skill groups, Theft Awareness, Probation Orientation, Anger Management counseling, Parenting Classes, Sexual Health Classes, Leadership training, Community Service, Restorative Justice, Restitution Repayment Programs, Community field trips, GED preparation, individual and/or family therapy, Gang Awareness groups, Parent-Child Interactive Therapy for minors who are parents, and a Tutoring Program. The other major activity under the DADRC category is equipment. A substantial amount of equipment will be purchased to support the delivery of Evidence Based Programs, most of which are listed above. One Deputy Probation Officer (DPO) is funded by JJCPA, one Program Aide, and a portion of an Intervention Counselor is funded by YOBG monies and project staff utilizes other Probation and Victim Service Staff to provide direct services to juvenile offenders from other funding sources.

Number of Youth Served: 121

Individual Mental Health Counseling - \$34,120

All minors are assessed for mental health counseling though the Positive Achievement Change Tool (PACT). The Probation Department has five Licensed Marriage and Family Therapists and one Intern Marriage and Family Therapist on staff. Once an assessment has been completed the minors are referred to either Individual, family and/or group therapy, depending on the assessment results. Treatment focuses on criminogenic needs, social and emotional needs and any past trauma the minor may have experienced. Treatment utilizes a Cognitive Behavioral approach and consists of a minimum of 8 one hour sessions. Additionally, Parent-Child Interactive therapy is available to all minors. If more treatment is necessary, additional sessions are authorized. The YOBG program pays for 1.5 FTE Clinical Social Worker positions (the counties class for Marriage and Family Therapist).

Number of Youth Served: 90

Risk and/or Needs Assessment - \$5,880

	<p>This program utilizes the Positive Achievement Change Tool (PACT). Yuba County has entered into a contract with the Northern California Probation Consortium to acquire the Risk/Needs Assessment. All minors have a PACT assessment completed and YOBG funds pay for the licensing and training related to the assessment.</p> <p>Number of Youth Served: 167</p>	
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